

2. Administration Reports

2.1. Draft A2040 Strategic Delivery Plan 2025-2035 for Public Consultation

C319/09/25

Moved Cr Peter Oliver seconded Cr Margaret Gardner

That Council:

1. receive and note the contents of the report titled Draft Strategic Delivery Plan 2025-2035 for Public Consultation.
2. receive and note the recommendations provided by the Audit and Risk Committee after considering the draft *A2040 Strategic Delivery Plan 2025-2035* at its meeting held 12 September 2025.
3. approve the release of the *A2040 Strategic Delivery Plan 2025-2035* contained at Attachment 1 for public consultation in accordance with the Community Engagement Plan at Attachment 2 contained in this meeting agenda.
4. authorise the Chief Executive Officer to make any necessary minor administrative edits to the document prior to publishing.
5. note the importance of the Service Review Framework in financial sustainability, along with the pending workforce planning activities.
6. commend Administration for the significant and high-quality work undertaken in developing the A2040 Strategic Delivery Plan 2025-2035.

CARRIED UNANIMOUSLY



Notice of Meeting

Alexandrina Council Special Meeting

In accordance with sections 83 and 84 of the *Local Government Act 1999*, notice is hereby given that a Special meeting of Council will be held in the *Alexandrina Council Community Chambers "Wal Yuntu Warrin"*, 11 Cadell Street, Goolwa on Monday, 22 September 2025 commencing at 5:30 PM.

A recording of the Council meeting will be placed on www.alexandrina.sa.gov.au as soon as practicable following the meeting.

Andrew MacDonald PSM
Chief Executive Officer

18 September 2025



Agenda for the Alexandrina Council Special Meeting

Monday, 22 September 2025

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1. Opening of Meeting

An audio recording of this meeting will be made for minute-taking purposes and will last the length of the open meeting. The audio file will be available on the Council website after the draft Minutes have been circulated.

Present

Apologies / Leave of Absence

In Attendance

Acknowledgement of Traditional Owners

The Alexandrina Council and its communities acknowledge the Ngarrindjeri, Peramangk and Kaurna people as the traditional custodians of the lands and waters of our Council District.

Local Government Prayer

Almighty God, we humbly beseech thee to grant thy blessing upon the works of this Council, guide us in our deliberations for the advancement and the true welfare of the people of this district.

Declarations of Interest

If a Council Member has a conflict of interest, for the purposes of Part 4, Division 1, Subdivision 4 of the Local Government Act 1999, in a matter which will be before the Council at this meeting, they are asked to disclose the interest to the Council and provide full and accurate details of the relevant interest at the beginning of the meeting. Members are reminded they must deal with the conflict of interest in accordance with the relevant provisions of Subdivision 4 at the time the item arises for consideration.

2. Administration Reports

2.1. Draft A2040 Strategic Delivery Plan 2025-2035 for Public Consultation

Decision Report

Responsible Officer: Tash Hunt (General Manager Corporate)

Report Author: Trish Kirkland (Project Manager)

Previous Decisions: C049/02/25, C153/05/25, C239/07/25

Report Purpose

The purpose of this report is to seek Council's endorsement of the draft A2040 Strategic Delivery Plan 2025-2035 for public consultation, following its consideration by the Audit and Risk Committee at its meeting held 12 September 2025.

Recommendation

That Council:

1. **receive and note the contents of this report titled Draft Strategic Delivery Plan 2025-2035 for Public Consultation.**
2. **receive and note the recommendations provided by the Audit and Risk Committee after considering the draft *A2040 Strategic Delivery Plan 2025-2035* at its meeting held 12 September 2025.**
3. **approve the release of the *A2040 Strategic Delivery Plan 2025-2035* contained at Attachment 1 for public consultation in accordance with the Community Engagement Plan at Attachment 2.**
4. **authorise the Chief Executive Officer to make any necessary minor administrative edits to the document prior to publishing.**

Background

Section 122 of the *Local Government Act 1999* requires Council to adopt strategic management plans for the management of the Alexandrina district, including:

- Strategic Delivery Plan
- Long Term Financial Plan
- Strategic Asset Management Plan

Together with the Community Vision adopted in February 2025, these strategic management plans form the *Alexandrina 2040 - Our Plan to Thrive (A2040)* - a coordinated strategy for a future that is:

- **Liveable** - shaped by well-planned towns and growth, and supported by a trusted and financially sustainable Council
- **Green** - driven by strong climate and environmental stewardship
- **Connected** - built on inclusive and thriving communities and transport systems that link people and places

The following A2040 components have already been adopted:

- [A2040 Community Vision 2040 - February 2025](#) (Resolution C049/02/25)
- [A2040 Strategic Asset Management Plan 2025-2035 - February 2025](#) (Resolution C049/02/25)
- [A2040 Long Term Financial Plan 2025-2035 - July 2025](#) (Resolution C239/07/25)

The *A2040 Strategic Delivery Plan 2025-2035* is the final component in the A2040 suite of documents and has been comprehensively reviewed in line with legislative requirements and Council's continuous improvement objectives.

Discussion

At its meeting held 19 May 2025, Council considered and noted (C153/05/25) a report about the process and timetable for building the Strategic Delivery Plan to achieve the following important improvements:

- Develop and include:
 - Outcomes - to articulate the results we will see if we are successful
 - Strategies - to set out our strategic approaches we take to achieve those outcomes
- Establish an integrated strategic management framework for 'line of sight' from the long-term Objectives to Priority Actions
- Identify Priority Action considered to be the most effective, achievable, and affordable to integrate into the *Strategic Delivery Plan 2025-2035* from Council's Informing Plans and regional and state-level priorities
- Link (reconcile) the Priority Action and associated cost impacts and funding considerations with the financial sustainability parameters established by the *Long Term Financial Plan 2025-2035*
- Establish the strategic performance indicators to measure our progress over time.

In accordance with the established process and timetable, these improvements are complete and the rebuild process has reached its final stage. The draft *A2040 Strategic Delivery Plan 2025-2035* (contained at **Attachment 1**) is ready for Council's formal consideration for the final public consultation process set out in the Community Engagement Plan (contained at **Attachment 2**).

Using a waterfall strategic planning method to establish an orderly and systematic process for 'line of sight' from the Community Vision to the Priority Actions proposed to achieve the Outcomes our community seek. The draft *Strategic Delivery Plan 2025-2035* is structured around the Community Vision to be Liveable. Green. Connected. into the future and the five key Themes that emerged through extensive community engagement. Each Theme includes an Objective statement that describes what success will look like by 2040.

Table 1 - A2040 Vision, Themes and Objectives

Vision	Themes	Objectives
Liveable	 Trusted and financially sustainable Council	Alexandrina Council is a trusted, transparent and committed organisation that listens, advocates and delivers value for our community in a financially sustainable way.
Liveable	 Well-planned towns and growth	Alexandrina is a liveable region of well-planned towns and growth areas with coordinated infrastructure and opportunities that support our growing population, rural heritage and lifestyle.
Green	 Climate and environmental stewardship	Alexandrina is a climate resilient community that values our natural assets, adopts and encourages new ways to reduce our environmental impact and support new circular economies
Connected	 Inclusive and thriving community	Alexandrina is a welcoming community and prosperous economy with places and opportunities that support the wellbeing, creativity, active participation and quality of life of all people.
Connected	 Transport connections	Alexandrina is a region with accessible roads, pedestrian, cycle and public transport networks that make it easy to get around, do business, commute and explore.

Within each Theme, are the following elements that set out the overall *Strategic Delivery Plan 2025-2035* blueprint:

- **Outcomes** - The results we aim to achieve
- **Strategies** - The strategic approaches we will take to reach the Outcomes
- **Strategic success indicators** - How we will measure our progress over time
- **Informing plans** - Those plans that inform our strategic approaches and priority actions, and that have been reviewed, aligned, and integrated into the *Strategic Delivery Plan 2025-2035*
- **Service areas** - Ongoing service areas, including shared services.

This blueprint provides the A2040 strategic framework, contained at Appendix 1 of the draft *Strategic Delivery Plan 2025-2035*, called *Alexandrina 2040 - Our Plan on a Page*. This strategic framework supports our improved:

- strategic planning and strategic alignment
- performance reporting and accountability
- identification of key Priority Actions
- financial forecasting and resource planning

Appendix 2, of the draft *Strategic Delivery Plan 2025-2035*, puts the strategy into action by proposing and planning the Priority Actions to be considered for each Annual Community Plan to guide Council's progress over time. The Priority Actions were identified from comprehensive community engagement activities, Council Member strategic planning sessions, Council's Informing Plans and committee and advisory group input, and regional and state-level priorities.

Each Priority Action is linked to the relevant Outcome and Strategy for 'line-of-sight' and supported by:

- Action statements - what we plan to do
- Action year/s - when we plan to do it (as considered for each Annual Community Plan process)
- Measure/s - what we will measure to assess performance
- Cost impact estimates \$ - how much we estimate it might cost
- Funding needed \$ - how much external operating or capital funding likely needed to progress the action
- Benefit / Complexity data - the identified benefits of the action and the estimated complexity of implementation.

The Priority Actions were considered, assessed and proposed for action across the 10-year planning horizon - in the context of funding and resource capacity and informed by a Benefit / Complexity rankings.

To remain within the resource capacity and financial funding provisions of the *Long Term Financial Plan 2025-2035*, Priority Actions are organised to identify:

- **Proposed** priorities reconciled to Council's *Long Term Financial Plan 2025-35*, within each proposed action year, to ensure affordability
- **Project Pipeline** priorities considered as 'ready-to-deliver' (or funded to get 'ready-to-deliver') but that require external funding to progress to delivery stage
- **Strategic Hold** priorities that are held in 'strategic readiness' awaiting scoping, consultation, planning and/or funding (to progress its status to 'Proposed' or 'Project Pipeline').

Over the 10-year planning horizon, there are:

- 242 Proposed priorities scheduled for action (as considered for each Annual Community Plan process) across the 10-year planning horizon
- 11 Project Pipeline priorities that require a total of \$49.155m in capital, and \$290,322 in operating, external funding to progress delivery
- 27 Strategic Hold priorities pending scoping, consultation, planning and/or funding.

The accumulated cost impact estimated for the 242 Proposed actions and 11 Project Pipeline actions are reconciled to the *Long Term Financial Plan 2025-2035*, to ensure the *A2040 Strategic Delivery Plan 2025-2035* is achievable and affordable. The reconciliation outcomes are shown in Tables 2 and 3 below.

Table 2 - Operating Reconciliation

	Adopted	Forecast									
Operating	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35	Total
A2040 Strategic Delivery Plan 2025-2035 Priority Actions (Proposed / Project Pipeline)	\$625,260	\$547,261	\$984,195	\$1,117,629	\$1,113,439	\$977,501	\$1,009,284	\$1,011,986	\$920,978	\$817,437	\$8,499,709
Long Term Financial Plan 2025-2035 A2040 Fund	\$625,260	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$8,500,000
Reconciliation Outcome	\$0	-\$47,261	\$15,805	-\$117,629	-\$113,439	\$22,499	-\$9,284	-\$11,986	\$79,022	\$182,563	\$291

Table 3 - Capital Infrastructure Assets (New or Upgrade) Reconciliation

	Adopted	Forecast									
Capital (Infrastructure Asset - New or Upgrade)	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35	Council (new/upgrade) \$net
A2040 Strategic Delivery Plan 2025-2035 Priority Actions (Proposed / Project Pipeline)	\$4,913,864	\$6,088,061	\$4,898,138	\$5,495,929	\$6,675,671	\$5,918,230	\$5,465,076	\$6,664,647	\$4,792,582	\$4,569,936	\$55,482,134
Long Term Financial Plan 2025-2035 Capital Infrastructure Assets New or Upgrade	\$4,913,864	\$7,119,852	\$7,339,206	\$6,267,801	\$5,060,702	\$3,684,800	\$4,255,238	\$5,787,649	\$5,932,340	\$5,120,682	\$55,482,134
Reconciliation Outcome	\$0	\$1,031,791	\$2,441,068	\$771,872	-\$1,614,969	-\$2,233,430	-\$1,209,838	-\$876,998	\$1,139,758	\$550,746	\$0

As the draft *Strategic Delivery Plan 2025-2035* is constructed in alignment with the *Long Term Financial Plan 2025-2035*, the financial impacts of the draft *Strategic Delivery Plan 2025-2035* are considered slightly favourable due to the schedule of actions and related timing for borrowings but are not material to the broader overall financial position for the life of the plan.

The draft *Strategic Delivery Plan 2025-2035* was the subject of a presentation and report to the Audit and Risk Committee at its 12 September 2025 meeting for consideration and the opportunity to propose or provide any relevant information to Council ahead of the final public consultation process. The Audit and Risk Committee resolved (ACAC61/09/12):

That the Audit and Risk Committee:

1. receive and note the contents of the report titled **Draft A2040 Strategic Delivery Plan 2025-2035**.
2. receive and note the presentation by the Project Manager on the **A2040 Strategic Delivery Plan**, and tables the presentation in the Minutes, recommending that relevant sections be highlighted and communicated to the public as part of the public consultation process.
3. recommends the following changes be made to the draft **A2040 Strategic Delivery Plan 2025-2035** prior to release for public consultation:
 - a. replace the term “funded projects” to avoid community confusion between committed projects and those that are planned or under consideration as part of future Annual Community Plan processes.
 - b. amend the strategic success indicator relating to decreased rate revenue to instead reflect a focus on increasing alternative revenue sources.
4. note the importance of the Service Review Framework in supporting long-term financial sustainability, along with the pending workforce planning activities.
5. commend Administration for the significant and high-quality work undertaken in developing the **A2040 Strategic Delivery Plan 2025-2035**.

In relation to resolution item 2, the presentation will be provided as part of the public consultation process as set out in the Community Engagement Plan at **Attachment 2**. The item 3 recommended changes have been made to the draft *Strategic Delivery Plan 2025-2035* provided at **Attachment 1**.

This report recommends Council receive and note the information provided by the Audit and Risk Committee and endorse the release of the draft *A2040 Strategic Delivery Plan 2025-2035* for public consultation.

Financial Implications

In accordance with the Alexandrina Council's Adopted Budget / Long Term Financial Plan, the financial implications of adopting this recommendation are considered financially immaterial.

Risk Implications

In accordance with Alexandrina Council's Risk Assessment Matrix, the risk of adopting this recommendation has been assessed as low.

Attachments

Attachment 1 - A2040 Strategic Delivery Plan 2025-2035

Attachment 2 - Community Engagement Plan - A2040 Strategic Delivery Plan 2025-2035

Alexandrina 2040

Liveable. Green. Connected.



Our plan to thrive
Strategic
Delivery Plan
2025–2035



The Alexandrina Council and its communities acknowledge the Ngarrindjeri, Peramangk and Kurna people as the traditional custodians of the lands and waters of our Council district.



Image: Crockery Bay, Port Elliot
Cover: Local residents Billie and Banjo at the newly built Aurora Park playground in Strathalbyn. Image courtesy of Hickinbotham Group

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Foreword

Alexandrina is a district of extraordinary landscapes, vibrant communities, and enduring cultural heritage. From the banks of the River Murray to our lakes and waterways, across productive farmlands and rural townships, our district is shaped by nature, enriched by history, and strengthened by the people who call it home.

This Strategic Delivery Plan sets out a clear and coordinated path toward our shared vision: 'Liveable. Green. Connected.' It captures the aspirations of our community and the priorities that emerged through meaningful engagement, collaboration, and planning.

Guided by five themes — trusted and financially sustainable Council, well-planned towns and growth, climate and environmental stewardship, inclusive and thriving communities, and connected transport — this plan outlines the strategic approaches and priority actions that will shape our future. It integrates local insights with Council's informing plans, as well as regional and state-level priorities, ensuring our efforts are aligned, responsive, and future-focused.

The Strategic Delivery Plan provides the framework for Council's decision-making, resource allocations, and progress monitoring.

Importantly, this is a living document. It will be reviewed annually and comprehensively at least every four years, enabling us to adapt to changing needs and opportunities while remaining focused on the long-term outcomes we seek.

We thank all who contributed to this plan. Your voices, ideas, and commitment have helped shape a bold and achievable roadmap for the decade ahead. Together, we will continue to build a district that is welcoming, sustainable, and full of opportunity, for current and future generations.



Alexandrina – Liveable. Green. Connected.

Nestled in the picturesque Southern Fleurieu Peninsula, the Alexandrina district is a place of natural beauty, cultural richness, and vibrant community life.

Located at the end of the River Murray and serving as a gateway to the iconic Coorong, Alexandrina is a district that offers a unique blend of coastal charm, rural landscapes, and thriving townships.

Spanning over 182,000 hectares (1,827 km²), the Alexandrina district stretches from the north-western shores of Lake Alexandrina to the Murray Mouth and the western edge of the Coorong. It includes the river communities of Langhorne Creek, Milang, Clayton Bay, Goolwa, and Hindmarsh Island, and extends along the south coast through Middleton and Port Elliot, and inland to Currency Creek, Finnis, Mount Compass, Ashbourne, Strathalbyn, Hartley and Woodchester.

This diverse landscape supports a wide range of lifestyles from coastal living and tourism to agriculture and rural enterprise.

Alexandrina intersects the traditional lands of the Ngarrindjeri, Peramangk, and Kaurna peoples. We honour and celebrate their enduring connection to Country and culture, which continues to shape our region's identity.

With a current population of 30,887, Alexandrina is one of South Australia's fastest-growing districts. Our community is made up of vibrant townships, peaceful villages, and productive rural areas. The district's two major hubs, Strathalbyn in the north and Goolwa in the South, anchor a network of connected communities that value inclusivity, wellbeing, and local pride.

Alexandrina is renowned for its natural environment, heritage, and lifestyle. From the rolling hills and vineyards of the north to the stunning southern coastline, home to seasonal visits from Southern Right Whales, it is a haven for biodiversity and outdoor recreation.

Agriculture is a cornerstone of our economy, with high-quality production making it the second-largest industry in the region. Tourism

also thrives here, with visitors drawn to our scenic landscapes, cultural experiences, and welcoming communities.

Guided by our community vision – 'Liveable. Green. Connected.' – Alexandrina Council is committed to:

- Building trust and maintaining financial sustainability
- Preserving the unique character of our townships with well-planned towns and growth
- Climate adaptation and environmental stewardship
- Fostering thriving and inclusive communities
- Connecting people, places, and opportunities with integrated transport systems.

We embrace innovation, sustainability, and community-led planning to ensure Alexandrina remains a place where people feel connected, supported, and inspired, whether they live here, work here, or visit.



Our community snapshot

30,887



Total current population.
Our forecast population
will be **37,933** people
by 2041



1,827 km²

District area



51

Townships and localities

53 years

median age



\$56.7M

generated through tourism



2,364

Registered businesses



74%

buying or own their
own home



7,705

Local jobs

29.7%

households in the
Council area that
include children



54%

of working residents in the
Council area travel outside
of the area to work



2

Libraries and three
outreach library services



22.5 %

of residents do
some form of
voluntary work

Alexandrina's Townships

Clayton Bay

Clayton Bay is a tranquil haven by the water. Nestled along Lake Alexandrina and the Lower Murray River, Clayton Bay is a peaceful and secluded township within the internationally significant Lower Lakes and Coorong Ramsar-listed wetlands. Its natural setting, with rivers, lagoons, walking trails, abundant wildlife, and a pristine 'dark sky' environment, offers a tranquil escape for residents, holiday park visitors, and day-trippers alike.

Community life in Clayton Bay is vibrant and welcoming. The post office and community hall serve as key hubs for social connection, while groups such as the Clayton Bay Community Association, Nursery and Environmental Group, and Boat Club provide year-round opportunities for volunteering and social engagement.

The township's unique blend of community pride and nature appreciation makes it a special place to live and visit.

Clayton Bay's outlook

We are a proud and inclusive community, committed to preserving the tranquil character and environmental integrity of our town. As a gateway to nature, we protect our pristine landscapes, dark skies, and cultural heritage.

We celebrate our creative spirit and strong community connections, welcoming those who seek peace, inspiration, and a deeper connection with the natural world.



Clayton Bay foreshore



Goolwa (Ku:tang), Hindmarsh Island (Kumerangk) and Currency Creek

Goolwa, Hindmarsh Island and Currency Creek is an area of heritage, nature, and community.

Located where the Murray River meets the sea, Goolwa (Ku:tang) is one of Alexandrina's largest and most vibrant townships. Once a bustling riverport, its heritage has been lovingly preserved, from the historic Goolwa Wharf and Railway Precinct to the charming wooden boats and restored buildings now home to galleries, cafés, and bed and breakfast accommodations. Goolwa is also proud to be Australia's first Cittaslow Town, embracing a slower, more sustainable way of life.

The Goolwa State Heritage Area includes the town's early commercial core and the residential area known as Little Scotland, reflecting its rich cultural roots. Today, Goolwa thrives as a family-friendly and community-minded town, offering schools, parks, and a wide range of volunteer opportunities, from music and sport to land care and wildlife rescue.

Just across the lake lies Hindmarsh Island (Kumerangk), a place of deep cultural significance for the Ngarrindjeri people. Framed by the Coorong National Park, the island is where the river meets the sea, a landscape of natural beauty, cultural heritage, and quiet living.

Nearby, Currency Creek is a small but growing wine region, known for its cellar doors, bushwalking trails, and historic features, including South Australia's only remaining railway viaduct and ancient canoe trees. Once considered as a potential capital of the state, Currency Creek remains a place of pride, peace, and natural regeneration.

Goolwa's outlook

A leading sustainable and community-minded town. As the gateway to the Coorong, we value our waters and rich cultural heritage. Our relaxed pace of life is supported by thoughtful development that provides inclusive facilities and services for all.

Hindmarsh Island's outlook

A relaxed and scenic island with a strong First Nations heritage. We are a liveable and connected community that values its sense of remoteness. Our waters, land, and culture are protected for future generations.

Currency Creek's outlook

A peaceful and regenerative rural community. We are proud and passionate, united by a holistic approach to sustainability and farming. We cherish our natural environment and cultural heritage.



Langhorne Creek, Woodchester and Hartley

Langhorne Creek, Woodchester and Hartley is an area of heritage, wine, and community spirit.

Langhorne Creek is one of Australia's oldest and most celebrated wine-growing regions. Set on the fertile floodplains of the Bremer River, its landscape is defined by sprawling vineyards, award-winning wineries, cellar doors, and restaurants that showcase the region's rich produce and hospitality.

The community is supported by a thriving R-6 school, active sporting clubs, and a network of local groups and associations that foster strong social connections and civic pride.

Nearby, the historic townships of Woodchester and Hartley, founded in the 1800s, once featured schools, post offices, churches, and inns. Today, they are peaceful residential communities surrounded by agricultural land, offering a quiet rural lifestyle with deep historical roots.

Langhorne Creek, Woodchester & Hartley's outlook

We are a friendly, safe, and welcoming rural community, a great place to live and visit. As a premium wine region and environmental leader, we take pride in our heritage, our land, and our people.

We support and empower our young people to stay, thrive, and shape a positive future, while continuing to grow as a sustainable and connected community.



Middleton

Middleton is a coastal community with character and connection. Centrally located between Goolwa and Port Elliot, Middleton is a relaxed coastal town known for its scenic beaches, excellent surf, and whale watching in the winter months. Its kilometres of accessible coastline make it a popular destination for young families, surfers, and coffee lovers alike.

The town's welcoming atmosphere is supported by the Middleton Community Association Incorporated, which plays a key role in fostering community spirit and engaging residents in local initiatives.

Middleton offers a mix of accommodation options, from caravan parks to luxury stays and beachside homes, and is home to a local tavern and vibrant café culture. Its proximity to the coast and laid-back lifestyle makes it a sought-after destination for both visitors and those looking to call it home.

Middleton's outlook

Middleton is a relaxed, family-friendly coastal town, celebrated for its surf, whales, and wild beaches. We cherish our peaceful lifestyle and green environment and are committed to preserving our town as both a surf mecca and an environmental haven for future generations.

Images L to R: Mardi, Ben, Rae and Denisha at Bleasdale Vineyards, Langhorne Creek. Whale sculpture 'Buttons & Bobby', crafted by Silvio Apponyi OAM, on the picturesque Middleton coastline.



Milang (Millangk)

Milang (Millangk) is a lakeside township of heritage, nature, and community. Located on the western shores of Lake Alexandrina, Milang is a peaceful township with a rich history as a once-thriving inland riverport. Today, it attracts visitors for sailing, windsurfing, fishing, and birdwatching, and plays an important role in supporting surrounding primary producers.

Each January, Milang hosts one of the largest freshwater sailing classics in the world, drawing enthusiasts from near and far to its scenic lakeside setting.

The town is home to a small R-6 school campus, a community garden, and a range of active community groups. Dedicated volunteers contribute across historic, sporting, arts, and social associations, delivering a vibrant calendar of events and services. The Milang Youth Hub provides a vital space for young people, offering weekly activities that foster connection and wellbeing.

Milang's outlook

Milang offers a relaxed and inclusive lifestyle and getaway for young and old alike, with well-maintained green spaces and recreational facilities. We celebrate our history as a thriving river trade town and honour First Nations culture and connection to the land and waters.



Mount Compass

Mount Compass is the gateway to the Fleurieu, rooted in community and nature. Nestled between fertile farmlands and native wetlands, Mount Compass sits atop the watershed that supplies freshwater to the region. As the gateway to the Fleurieu Peninsula, the town offers opportunities to experience local food, wine, produce, and art in a scenic rural setting.

The township supports a close-knit community with essential services including a school, hall, tavern, supermarket, golf course, and a range of recreational facilities.

Active community groups play a vital role in the town's vibrancy, offering volunteer opportunities across social events, environmental initiatives, venue management, the Country Fire Service, and various sporting and social clubs.

Mount Compass's outlook

We are a friendly, proud, and united community that values its history, First Nations culture, and pristine natural environment. We are committed to preserving our unique identity while embracing a sustainable and connected future.

Images L to R: Dylan from Council's Field Service Team and local resident Anne at the Milang Community Planting Day. Mount Compass Area School students at the now-complete basketball half-court at the Mount Compass Recreation Park.



Port Elliot (Ka:ntjinwald)

Port Elliot is a coastal township of charm, culture and connection. Nestled beside the sheltered waters of Horseshoe Bay, renowned for its scenic coastal walking trails, safe swimming spots, and seasonal whale watching.

With its heritage buildings, cafés, pubs, boutiques, bakeries, and galleries, Port Elliot has become a sought-after holiday destination and a desirable place to live. The Hill Street precinct, once an industrial area, has evolved into a vibrant hub for dining, retail, fitness, and social gatherings.

The township supports a growing soccer club alongside established tennis, table tennis, and bowling groups. Community life thrives through a wide range of volunteer opportunities, including the Port Elliot Town and Foreshore Improvement Association, Country Fire Service, community garden, historic societies, Waldorf education, crafting, surf lifesaving, and all-weather swimming groups.

With a beachfront caravan park, a hostel overlooking Horseshoe Bay, and diverse accommodation options, Port Elliot welcomes holidaymakers and day-trippers throughout the year.

Port Elliot's outlook

Port Elliot is a unique and walkable seaside town, known for its natural beauty, heritage, and vibrant community life. We are passionate about sustainability and committed to protecting our beaches, environment, and cultural heritage.

We welcome others through our markets, events, arts, and activities, sharing the spirit of Port Elliot with all who visit and call it home.

Strathalbyn, Finnis and Ashbourne

Strathalbyn, Finnis and Ashbourne area is a blend of heritage, community, and rural Charm. Located in the heart of Alexandrina, Strathalbyn is one of the region's largest townships and a key service centre. Set along the River Angas, this historic country town blends heritage charm with modern amenities, supporting a growing population from surrounding towns and farming communities.

Finniss, named after its local river, was once a stop on the railway line between Strathalbyn and Goolwa. It was home to a post office and general store, which now operates as a licensed café in a quiet residential setting.

Ashbourne sits beside Cox Scrub Conservation Park, offering a peaceful rural lifestyle. With a local school, inn, and agricultural services, Ashbourne supports its residents and the surrounding farming area with a strong sense of community.

Strathalbyn's outlook

Strathalbyn is a cohesive and community-minded town that values its gardens, river, and village feel. We are safe, inclusive, and accessible, working together to support young and old and build a sustainable future for our town.

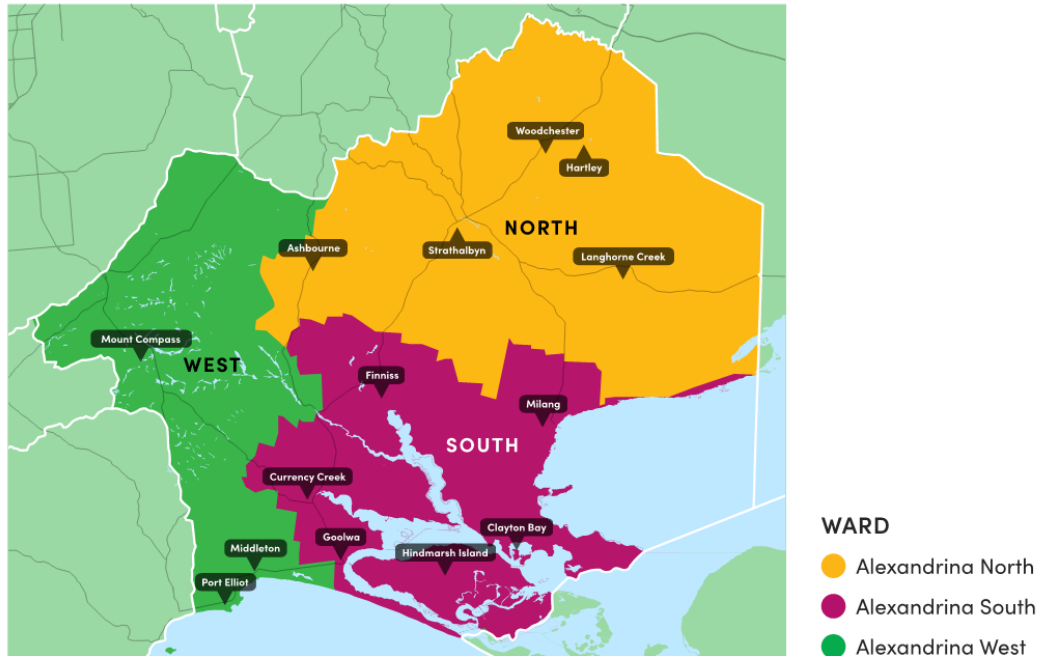
Finniss & Ashbourne's outlook

We are small, proud rural communities that have retained our quiet charm and strong community spirit. We value our local facilities and heritage, and welcome those who wish to share in the peaceful lifestyle of Finnis and Ashbourne.



Images L to R: Port Elliot Primary School students at the 'School Open Street' event. The Children's Bridge in the Strathalbyn Soldier's Memorial Gardens.

Map of Alexandrina district with ward boundaries and major townships



Localities in Alexandrina

North Ward

Angas Plains
Ashbourne
Belvidere
Bletchley
Gemmells
Hartley
Highland Valley
Lake Plains
Langhorne Creek
Macclesfield (part)
Nurragi
Paris Creek (part)
Red Creek
Salem
Sandergrove
Strathalbyn
Tolderol
Willyaroo
Woodchester.

South Ward

Clayton Bay
Currency Creek
Finniss
Goolwa
Goolwa North
Goolwa South
Hindmarsh Island
Milang
Mount Observation
Mundoo Island
Point Sturt.

West Ward

Blackfellows Creek
Bull Creek (part)
Chiton (part)
Dingabledinga
Goolwa Beach
Hayborough (part)
Hope Forest
Kuitpo (part)
Kuitpo Colony
Kyeema
McHarg Creek
Middleton
Montarra
Mosquito Hill
Mount Compass
Mount Jagged (part)
Mount Magnificent
Nangkita
Pages Flat (part)
Port Elliot
Prospect Hill (part)
The Range (part)
Tooperang
Willunga Hill
Yundi.

What is the integrated strategic management framework?

A continuous cycle of listening, planning and delivering

Council's strategic planning is a dynamic and ongoing process - shaped by meaningful engagement with our community.

It begins with listening to the aspirations of our community, followed by thoughtful planning, and ends in the delivery of actions that reflect our shared vision.



The planning stage of this cycle starts with the development of the community vision and continues through the creation and implementation of three key strategic management plans, which guide Alexandrina Council's decisions and meet the requirements of section 122 of the *Local Government Act 1999*.

To ensure these plans reflect both local aspirations and broader priorities, Alexandrina Council uses an integrated strategic management framework. This framework brings together aspirations from the community and insights from informing plans developed by Council, State Government, and regional organisations. These aspirations and insights are carefully considered and aligned with our community vision and embedded into our strategic management plans, guiding long-term objectives, asset management, and financial planning.

Together with the community vision and strategic management plans form Alexandrina 2040 our plan to thrive (A2040), which sets a clear and coordinated direction for a future that is:

- **Liveable** – shaped by well-planned towns and growth, and supported by a trusted and financially sustainable Council
- **Green** – driven by strong climate and environmental stewardship
- **Connected** – built on inclusive and thriving communities and transport systems that link people and places.

This integrated strategic management framework ensures that each year's Annual Community Plan carefully considers the A2040 strategic priority actions. It provides a clear line of sight from long-term objectives to annual actions and budget commitments, turning strategic direction into tangible annual outcomes for the Alexandrina community.

Integrated strategic management framework



A2040 Our Plan to Thrive	Role	Horizon
Community Vision	Captures the community's shared vision for Alexandrina's future – to be Liveable. Green. Connected. and the themes and objective most important to the community	20 years
Strategic Delivery Plan	Sets out strategic approaches and priority actions focused on achieving the Community Vision	10 years
Long Term Financial Plan	Establishes financial priorities and forecasts to sustainably deliver the Strategic Delivery Plan priorities	10 years
Strategic Asset Management Plan	Guides how community infrastructure and assets are planned, managed and improved; and supports delivery of the Strategic Delivery Plan	10 years
Annual Plan	Role	Horizon
Annual Community Plan	Sets out key programs and priority actions for the year, showing how these activities consider the Strategic Delivery Plan and connect to the annual budget – guiding how resources are allocated to deliver services, projects, and infrastructure each year	One year
Other Plans	Role	Horizon
Informing Plans	Developed by Council, State Government, or regional organisations and focused on specific areas such as transport, housing, climate, and community wellbeing. They provide strategic direction, context, and priorities that are integrated into the Strategic Delivery Plan	Various

How we developed the Strategic Delivery Plan

The original A2040 was adopted in 2020 after extensive community engagement, including face-to-face Village Conversations held across our townships. The local government legislative framework requires the A2040 to be comprehensively reviewed, including community engagement, every four years.

This Strategic Delivery Plan is the result of the comprehensive review conducted throughout 2025 that included:

- Community aspirations and priorities shared during face-to-face Village Conversations, MySay online engagement, submissions and public meetings
- Up-to-date statistics about the Alexandrina district
- Reviewing and integrating Council's Informing Plans, and regional and state-level priorities, including contributions from relevant Council committees and advisory groups
- Considering and assessing the benefits of each priority action and the complexities for implementation
- Priorities from, and refinements with, the elected Council who considered all steps in the process to develop outcomes, strategies and priorities needed to achieve the Community Vision
- Planning the proposed priority actions across the 10-year horizon and reconcile to the Long Term Financial Plan's funding and resource provisions to ensure they are achievable and affordable
- Reviewing by Council's Audit and Risk Committee who proposed and provided any relevant information ahead of the final public consultation
- Endorsement by the elected Council in draft form prior to the final public consultation step
- Final amendments made before consideration by the elected Council for adoption.

The Community Vision, from 2020 – to be 'Liveable. Green. Connected.' – remains strong and relevant for Alexandrina's future.



How to read the Strategic Delivery Plan

The Strategic Delivery Plan is structured around the community vision – ‘Liveable. Green. Connected.’ – and five key themes that reflect what matters most to the people of Alexandrina. These themes emerged through extensive community engagement, and each includes an objectives statement that describes what success will look like by 2040.

These themes and objectives guide the strategic approaches Council will take and shape the priority actions we will consider each year for implementation. Together, they form the foundation of our long-term planning and help us stay focused over time on achieving our shared vision for a ‘Liveable. Green. Connected.’ Alexandrina.

Vision	Themes	Objectives
Liveable	 Trusted and financially sustainable Council	Alexandrina Council is a trusted, transparent and committed organisation that listens, advocates and delivers value for our community in a financially sustainable way.
Liveable	 Well-planned towns and growth	Alexandrina is a liveable region of well-planned towns and growth areas with coordinated infrastructure and opportunities that support our growing population, rural heritage and lifestyle.
Green	 Climate and environmental stewardship	Alexandrina is a climate resilient community that values our natural assets, adopts and encourages new ways to reduce our environmental impact and support new circular economies.
Connected	 Inclusive and thriving community	Alexandrina is a welcoming community and prosperous economy with places and opportunities that support the wellbeing, creativity, active participation and quality of life of all people.
Connected	 Transport connections	Alexandrina is a region with accessible roads, pedestrian, cycle and public transport networks that make it easy to get around, do business, commute and explore.

The Strategic Delivery Plan is broken into these five themes and within each are the following elements that set out the overall Strategic Delivery Plan blueprint:

- **Outcomes** – the results we aim to achieve
- **Strategies** – the strategic approaches we will take to reach those outcomes
- **Strategic success indicators** – how we will measure our progress
- **Informing plans** – those plans that inform our strategic approaches and priority actions, and that have been reviewed, aligned and integrated into this Strategic Delivery Plan
- **Service areas** – ongoing service areas, including shared services.

The A2040 'Plan on a Page' gives a clear and simple snapshot of our community's future. It brings together our community vision, five key themes, and the outcomes we are aiming for, alongside the strategic approaches we'll take to bring the plan to life. You'll find it in Appendix 1.

Priority Actions

Appendix 2 takes the planning a step further. It proposes the Priority Actions identified for the 10-year horizon, which will inform each year's Annual Community Plan. These Priority Actions help us stay on track over time and make steady progress toward achieving our long-term outcomes.

The Priority Actions are:

- Organised under the five themes of the A2040
- Linked to the relevant strategies that support the outcomes we are aiming for
- Scheduled across the 10-year planning horizon, with clear action years
- Grouped within each strategy into one of the following three categories:
 - **Proposed:** Priorities reconciled to the Long Term Financial Plan, for each planned action year to ensure affordability
 - **Project Pipeline:** Priorities considered as 'ready-to-deliver' (or funded to get 'ready-to-deliver') that need external funding to progress for delivery
 - **Strategic Hold:** Priorities that are held in 'strategic readiness' awaiting planning, scoping, and/or funding to progress its status to 'Proposed' or 'Project Pipeline'.
- Council's role in delivering these actions include:
 - **Advocate** for our community by influencing decision-makers and championing regional priorities
 - **Deliver** sustainable assets, funded projects, and improvements that create long-term value
 - **Facilitate** collaboration and supporting community-led initiatives aligned with strategic priorities
 - **Lead** through strategic direction, policy, planning, and governance to shape a resilient and thriving community
 - **Partner** with stakeholders to co-design and deliver initiatives that maximise community benefit
 - **Regulate** to uphold community wellbeing, safety, and compliance with legislation and policy.



Goolwa Dirt Jump Track with Goolwa Secondary College students

Five themes to deliver our vision: Liveable. Green. Connected.



18 | Alexandrina 2040. Liveable. Green. Connected.

Strathgibyn Soldiers Memorial Gardens



Trusted and financially sustainable Council

Alexandrina Council is a trusted, transparent and committed organisation that listens, advocates and delivers value for our community in a financially sustainable way

Outcome	Strategy
Fair and sustainable financial management	1.1 Ensure Council's rates and revenue systems are fair, affordable and transparent
	1.2 Manage growth in recurring operating expenditure to maintain long term financial health
Engaged community, effective planning and advocacy	1.3 Enhance strategic planning, funding coordination, and advocacy to increase influence, attract funding partnerships and deliver high-impact projects aligned to community priorities
	1.4 Involve a wide range of community voices to guide Council decisions and build trust, whilst managing risks and ensuring strong governance for resilient and transparent outcomes
Affordable and responsive service	1.5 Implement continuous improvement programs, service delivery reviews, and asset stock assessments to ensure affordability and services that reflect community priorities

Strategic success indicators

- Increase alternative revenue sources as a % of total operating revenue
- Maintained total operating expenditure as a % of total revenue
- Increased grant funding for new or upgraded infrastructure
- Increased community satisfaction with the opportunities provided for involvement in Council's community engagement activities
- Increased community satisfaction with Council decision making
- Met forecast Long Term Financial Plan Financial Sustainability Ratios for:
 - Council (excluding Alexandrina Wastewater) financial results, and
 - separately for Alexandrina Wastewater financial results.

Service areas

- Advocacy, strategic planning and reporting
- Business solutions and information management
- Communications and engagement
- Council and member support
- Customer service
- Fleet and plant management
- Financial management
- Governance
- Human services
- ICT operations and digital transformation
- Organisation development
- Property and land management
- Risk management and internal audit
- Strategic procurement
- Work health and safety.

Informing plans

Council

- > *Revenue Strategy 2025-2028*

State

- > *Local Government Advice (2025) – Essential Services Commission of SA*



Well-planned towns and growth

Alexandrina is a liveable region of well-planned towns and growth areas with infrastructure and opportunities that support our growing population, rural heritage and lifestyle

Outcome	Strategy
Sustainable land use that meets community needs	2.1 Provide a land use planning framework for diverse and affordable housing, and ensures zoning for retail, employment, health, education, and community services in our townships
	2.2 Promote development that reflects the unique character of our townships and landscapes, strengthen community wellbeing and protects productive farmland within the broader state government planning framework
Infrastructure that grows with our townships	2.3 Advocate for, plan and deliver, public spaces and infrastructure that support growing townships and community wellbeing
	2.4 Use each township's vision and heritage to guide local planning and priorities
Protected and celebrated built heritage	2.5 Take a coordinated approach to protecting, celebrating and bringing heritage buildings to life across the district

Strategic success indicators

- Increased community satisfaction in strategic land use planning
- Increased community satisfaction with the quality of life in Alexandrina
- % infrastructure agreements in place prior to development approval where Council is the relevant authority
- Maintained township parks and open space infrastructure asset health
- % places identified of heritage merit are protected.

Informing plans

Council

- > *Heritage Strategy and Action Plan 2023-2030*
- > *Productive Economy – Land Demand and Supply Analysis (2023)*
- > *Township Master Plans for Middleton (2024), Milang (2024) and Port Elliot (2024)*
- > *Township Community Plans (2024)*

State

- > *Greater Adelaide Regional Plan (2025)*
– *Department of Housing and Urban Development*
- > *South Australian State Planning Policies*
– *Department of Housing and Urban Development*
- > *South Australian Planning and Design Code – Department of Housing and Urban Development*

Service areas

- Development assessment planning and building
- Development engineering
- Development and building compliance
- Strategic land use planning.



Climate and environmental stewardship

Alexandrina is a climate resilient community that values our natural assets, adopts and encourages new ways to reduce our environmental impact and support new circular economies

Outcome	Strategy
Climate-smart and resilient community	3.1 Help our community adapt to climate change and reduce emissions through education and partnerships
	3.2 Use smart land planning to avoid building in areas at risk from floods, fires and other natural hazards
	3.3 Support safe and sustainable coastal access through resilient infrastructure and engage communities in planning for managed retreat where ongoing protection is no longer viable
Thriving ecosystems and biodiversity	3.4 Protect and enhance natural areas and biodiversity through integrated approaches, including land use planning, sustainable community land management, community stewardship, and facilitated habitat restoration
Sustainable resource use and environmental health	3.5 Reduce waste, use resources wisely, and support circular economy practices in our community and Council operations
	3.6 Provide reliable wastewater and stormwater services that protect our environment and public health

Strategic success indicators

- Reduced per capita community emissions
- Increased community satisfaction with support and information available to respond to climate change
- Increased tree canopy coverage
- % hazard-prone land not zoned to enable urban development
- Increased Alexandrina Wastewater asset health
- Maintained Stormwater asset health
- Reduced annual waste to landfill per capita
- Progressing toward Council's 2040 Carbon Neutral goal.

Informing plans

Council

- *Carbon Neural Plan 2040*
- *Coastal Adaptation Plan (2022)*
- *Climate Emergency Action Plan 2040*
- *Environmental Action Plan 2030*

Region

- *Hills and Fleurieu Landscape Plan 2021-2026 – The Hills and Fleurieu Landscape Board*
- *Hills and Fleurieu Regional Pest Plan and Animal Strategy (2024) – The Hills and Fleurieu Landscape Board*

- *Fleurieu Regional Waste Authority Strategic Plan 2030 – Fleurieu Regional Waste Authority*
- *Adelaide Hills Regional Waste Management Authority Strategic Plan 2034 – Adelaide Hills Regional Waste Management Authority*

State

- *South Australia's Net Zero Strategy 2024-2030 – Department of Environment and Water*
- *South Australian Government Climate Change Resilience and Adaption Actions (2024) – Department of Environment and Water*
- *State Natural Resource Management Plan South Australia 2012-2017 – Department of Environment and Water*

Service areas

- Climate change adaptation
- Natural resource management
- Stormwater management
- Alexandrina Wastewater planning and management
- Fleurieu Regional Waste Authority (Local Government Regional Authority)
- Adelaide Hills Regional Waste Management Authority (Local Government Regional Authority).



Inclusive and thriving community

Alexandrina is a welcoming community and prosperous economy with places and opportunities that support the wellbeing, creativity, active participation and quality of life of all people.

Outcome	Strategy
Inclusive, creative, safe and resilient communities	4.1 Support creative expression, cultural inclusion, volunteering and community participation
	4.2 Promote public health, safety and emergency preparedness across the district
Vibrant and growing local economy	4.3 Showcase and activate the district's natural, cultural and economic strengths
	4.4 Attract and support businesses in key areas like main streets, tourism and employment hubs
Well-managed community facilities	4.5 Provide safe, inclusive and vibrant recreation and community facilities

Strategic success indicators

- Increased community satisfaction with the sense of belonging in the community
- Increased tourism and event visitation and spend for Council programs and activities
- Increased business satisfaction with Council's Business Services
- Increased community buildings asset health
- % of Council-owned and controlled community facilities occupied by third parties that have formal tenure arrangements
- Increased community satisfaction in public safety and emergency preparedness.

Informing plans

Council

- > *Community Land Management Plan 2023-2028*
- > *Community Wellbeing Action Plan 2022-2026*
- > *Economic Development Strategy 2022-2027*
- > *Goolwa Wharf Precinct – Roadmap to Revitalisation Placemaking Strategy (2020)*
- > *Public Toilet Management Plan 2024-2034*
- > *Walking Ngarrindjeri Land Cultural Tourism Plan (2021)*
- > *Wooden Boat Strategy 2022-2026*

Region

- > *Regional Public Health and Wellbeing Plan 2022-2027 – Southern and Hills Local Government Association*
- > *Fleurieu Aquatic Centre Strategic Priorities (2024-2026) – Fleurieu Aquatic Centre Joint Venture*

State

- > *South Australian Focus Areas for Economic Growth (2024) – Department of State Development*
- > *South Australian Public Health Plan (2025) – Department of Health and Wellbeing*

Service areas

- Arts and culture
- Cemeteries management
- Community development
- Community safety, environmental health, and regulatory services
- Emergency management
- Economic development and business support
- Library services
- Community facilities
- Open space and recreation facilities
- Visitor services.



Transport connections

Alexandrina is a region with accessible road, pedestrian, cycle and public transport networks that make it easy to get around, do business, commute and explore.

Outcome	Strategy
Connected townships	5.1 Support, facilitate and advocate for integrated transport options that enhance accessibility between townships
Safe and reliable transport network	5.2 Expand and promote safe walking and cycling paths across the district
	5.3 Advocate for and invest in long-term renewal and improvement of infrastructure and transport network
Effective infrastructure asset management	5.4 Strengthen how Council plans, maintains and manages infrastructure assets

Strategic success indicators

- Increased community satisfaction with transport options
- Increased community satisfaction with footpaths and bikeways
- Maintained footpath asset health
- Maintained unsealed road asset health
- Increased asset management maturity
- Maintained sealed road asset health.

Service areas

- Infrastructure and asset management
- Infrastructure project planning and delivery
- Traffic investigations and planning
- Community transport, including Southern Communities Transport Scheme – Partnership City of Victor Harbor.

Informing plans

Council

- *Asset Management Improvement Plan 2025–2029*
- *Pathways Prioritisation Guidelines (2022)*
- *Asset Management Plans (by Asset Class)*

Region

- *Regional Transport Plan 2030 – Southern and Hills LGA*

State

- *20-Year State Infrastructure Strategy (2025) – Department for Infrastructure and Transport*
- *Transport Strategy (2025) – Department of Infrastructure and Transport*
- *Freight and Supply Chain Strategy (2024) – Department for Infrastructure and Transport*

How the Strategic Delivery Plan is monitored

To ensure we stay on course toward our Community Vision of a 'Liveable. Green. Connected.' future, Alexandrina Council will monitor performance using the Strategic Success Indicators aligned with each of the five themes.

These indicators will help us measure how well we are delivering on our long-term objectives and identify areas for improvement. In year one (2025–26) of implementing the Strategic Delivery Plan, Council will establish baseline benchmarks for each indicator, providing a starting point to track progress over time.

Performance against these indicators will be reviewed and reported annually through the Annual Report, ensuring transparency and accountability. This approach allows Council and the community to see what's working, where progress is being made, and where further action may be needed.



Appendix 1 – A2040 Plan on a Page



Middleton Community Association members collected boards and bikes to dress up Middleton for the Santos Tour Down Under Best Dressed Town competition

Strategic Delivery Plan 2025–2035 | 25

Liveable		Green	Connected	
Trusted & Financially Sustainable Council Alexandrina Council is a trusted, transparent and committed organisation that listens, advocates and delivers value for our community in a financially sustainable way	Well-planned Towns & Growth Alexandrina is a liveable region of well-planned towns and growth areas with coordinated infrastructure and opportunities that support our growing population, rural heritage and lifestyle	Climate & Environmental Stewardship Alexandrina is a climate resilient community that values its natural assets, adopts and encourages new ways to reduce environmental impacts and support circular economies	Inclusive & Thriving Community Alexandrina is a welcoming community and prosperous economy with places and opportunities that support the wellbeing, creativity, active participation and quality of life of all people	Transport connections Alexandrina is a region with accessible road, pedestrian, cycle and public transport networks that make it easy to get around, do business, commute and explore
Fair and sustainable financial management 1.1 Ensure Council's rates and revenue systems are fair, affordable and transparent 1.2 Manage growth in recurring operating expenditure to maintain long term financial health	Sustainable land use that meets community needs 2.1 Provide a land use planning framework for diverse and affordable housing, and ensures zoning for retail, employment, health, education, and community services in our townships 2.2 Promote development that reflects the unique character of our townships and landscapes, strengthens community wellbeing and protects productive farmland -within the broader state government planning framework	Climate-smart and resilient community 3.1 Help our community adapt to climate change and reduce emissions through education and partnerships 3.2 Use land planning to avoid building in areas at risk from floods, fires, and other natural hazards 3.3 Support safe and sustainable coastal access through resilient infrastructure and engage communities in planning for managed retreat where ongoing protection is no longer viable	Inclusive, creative, safe and resilient communities 4.1 Support creative expression, cultural inclusion, volunteering and community participation 4.2 Promote public health, safety and emergency preparedness across the district Vibrant and growing local economy 4.3 Showcase and activate the district's natural, cultural and economic strengths 4.4 Attract and support businesses in key areas like main streets, tourism and employment hubs	Connected townships 5.1 Support, facilitate and advocate for integrated transport options that enhance connection accessibility between townships
Engaged community, effective planning and advocacy 1.3 Enhance strategic planning, funding coordination, and advocacy to increase influence, attract funding partnerships and deliver high-impact projects aligned to community priorities 1.4 Involve a wide range of community voices to guide Council's planning and decisions, build trust whilst managing risks to ensure good governance for transparent outcomes	Infrastructure that grows with our townships 2.3 Advocate for, plan and deliver, public spaces and infrastructure that support growing townships and community wellbeing 2.4 Use each township's vision and heritage to guide local planning and priorities	Thriving ecosystems and biodiversity 3.4 Protect and enhance natural areas and biodiversity through integrated approaches, including land use planning, sustainable community land management, community stewardship, and facilitated habitat restoration	Well-managed community facilities 4.5 Provide safe, inclusive and vibrant recreation and community facilities	Safe and reliable transport network 5.2 Expand and promote safe walking and cycling paths across the district 5.3 Advocate for and invest in long-term renewal and improvement of infrastructure and transport network
Affordable and responsive service 1.5 Implement continuous improvement programs, service delivery reviews, and asset stock assessments to ensure affordability and services that reflect community priorities	Protected and celebrated built heritage 2.5 Take a coordinated approach to protecting, celebrating and bringing heritage buildings to life across the district	Sustainable resource use and environmental health 3.5 Reduce waste, use resources wisely, and support circular economy practices in our community and Council operations 3.6 Provide reliable wastewater and stormwater services that protect our environment and public health		Effective infrastructure asset management 5.4 Strengthen how Council plans, maintains and manages infrastructure assets

Appendix 2 – Priority actions



Goolwa Skate Park and Pump Track

Liveable

Trusted and financially Sustainable Council

Fair and sustainable financial management

1.1 Ensure Council's rates and revenue systems are fair, affordable and transparent

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
1.1.1	Property portfolio cost recovery review	Assess and align Council's property portfolio to improve cost recovery and commercial rental yields, while ensuring properties are well-managed and actively utilised	Deliver	Alexandrina	Revenue Strategy 2025-2028	Portfolio alignment		2026-27	2027-28	2028-29						
1.1.2	Fees and charges financial review	Review Council's fees and charges to ensure full cost recovery, achieve breakeven for user-funded services, and generate a minimum 10% surplus for business activities	Deliver	Alexandrina	Revenue Strategy 2025-2028	Fees and charges review \$ Increased income			2027-28	2028-29						
1.1.3	Rating structure review	Evaluate Council's rating structure to identify equitable and affordable options that support financial sustainability and community fairness	Deliver	Alexandrina	Revenue Strategy 2025-2028	Rating structure review; \$ Increased rate revenue			2027-28				2031-32			

1.2 Manage growth in recurring operating expenditure to maintain long term financial health

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
1.2.1	Annual procurement planning	Develop a consolidated, organisation-wide annual procurement plan to improve value for money, strategic sourcing, procurement effectiveness, and environmental outcomes-such as renewable energy, recycled and low carbon materials, climate smart technologies	Deliver	Alexandrina	ESCOSA LG Advice (Feb 2025)	Annual procurement plan		2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
1.2.2	Recurring operating expenditure reviews	Establish recurring operating expenditure reviews and oversight strategic approach to procurement planning to optimise best 'value for money' outcomes	Deliver	Alexandrina	ESCOSA LG Advice (Feb 2025)	Expenditure review \$ Preventing expenditure increases		2026-27	2027-28							
1.2.3	Arts and visitor services workforce review	Develop a workforce and volunteer structure that optimally supports the Visitor Centres, Signal Point Experience Centre, and South Coast Regional Arts Centre, aligned with volunteer empowerment and structure improvements at 4.1.19	Deliver	Alexandrina	Service Delivery Review Outcomes	Workforce review		2026-27								
1.2.4	VoIP system upgrade	Migrate Council's telephony to a Voice-over-Internet Protocol (VoIP) system to enhance communication efficiency, service delivery, and operational productivity, refer 1.5.12	Deliver	Alexandrina	Information Solutions Strategic Roadmap	VoIP upgrade	2025-26	2026-27								

Engaged community, effective planning and advocacy

1.3 Enhance strategic planning, funding coordination, and advocacy to increase influence, attract funding partnerships and deliver high-impact projects aligned to community priorities

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
1.3.1	Village conversations and strategic management plan review	Facilitate Village Conversations and conduct a comprehensive review of Council's Strategic Management Plans (A2040)	Lead	Alexandrina	Legislative Compliance	Village conversations Comprehensive review			2027-28	2028-29			2031-32	2032-33		
1.3.2	Strategic grant acquisition and advocacy program	Coordinate a pipeline of ready-to-deliver projects, strategic funding acquisition, and advocacy program to support project planning and delivery aligned with community priorities	Lead	Alexandrina	Revenue Strategy 2025-2028	\$ Funding acquisition		2026-27	2027-28	2028-29	2029-30	2030-31	2031-32			
1.3.3	A2040 strategic planning integration	Finalise the rebuild of the A2040 Strategic Delivery Plan to ensure clear alignment from Community Vision to annual priority actions, linked to the Long Term Financial Plan, and establishing benchmark for strategic success indicators in year one. (Continuous Improvement Program Priority 2)	Lead	Alexandrina	A2040 Delivery Plan 2024 (Draft) engagement	Strategic Delivery Plan 2025-2035	2025-26									
1.3.4	Financial sustainability advisory engagement	Engage with the Essential Services Commission of South Australia to assess and advise on the appropriateness of Council's financial and asset management plans to ensure long-term sustainability.	Lead	Alexandrina	Legislative Compliance	ESCOSA advice			2027-28			2030-31			2033-34	

1.4 Involve a wide range of community voices to guide Council's planning and decisions, build trust whilst managing risks to ensure good governance for transparent outcomes

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
1.4.1	Risk management maturity development	Advance Council's risk management maturity by strengthening frameworks, practices, and culture—ensuring climate change and environmental factors are integrated—to support informed decision-making and long-term resilience	Deliver	Alexandrina	Strategic Risk Register (2022)	Risk integration	2025-26	2026-27								
1.4.2	Community satisfaction survey	Establish and conduct a biennial community satisfaction survey to gather actionable feedback and guide continuous improvement in service delivery (Continuous Improvement Program Priority 5)	Lead	Alexandrina	ESCOSA LG Advice (Feb 2025)	Community Survey	2025-26		2027-28		2029-30		2031-32		2033-34	
1.4.3	Council Chamber's audio visual enhancements	Implement audio-visual upgrades in the Civic Chambers to support reliable and productive meeting and conferencing experiences	Deliver	Alexandrina	Information Solutions Strategic Roadmap	AV upgrade	2025-26	2026-27								
1.4.4	MySay community engagement platform enhancement	Deliver targeted upgrades to the MySay platform to improve accessibility, user experience, and engagement outcomes to foster more inclusive participation, increase response rates, support evidence-based decision making, data analytic and productivity improvements	Deliver	Alexandrina	Information Solutions Strategic Roadmap	MySay enhancement	2025-26									

Liveable

Trusted and financially Sustainable Council

Affordable and responsive service

1.5 Implement continuous improvement programs, service delivery reviews, and asset stock assessments to ensure affordability and services that reflect community priorities

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
1.5.1	Community grants program review	Review and redesign all Community-based Grants Programs to align with strategic priorities and establish a robust governance framework	Deliver	Alexandrina	Customer Satisfaction Survey	Service area priorities		2026-27								
1.5.2	Strategic land program	Implement the strategic land program to responsibly dispose of land assets that are surplus to community needs and aligned with the strategic objectives and long-term financial plan financial sustainability framework	Deliver	Alexandrina	ESCOSA LG Advice (Feb 2025)	\$ Net gain on sale	2025-26	2026-27	2027-28	2028-29						
1.5.3	Customer experience enhancement program	Revise the Service Charter to embed customer experience principles, launch a Voice of Customer program, and improve digital self-service and online search capabilities, refer Cia Customer Request Module Priority Action 1.5.9	Deliver	Alexandrina	Customer Service Charter	Online searching; Voice of Customer Program	2025-26	2026-27	2027-28							
1.5.4	Cemetery services modernisation	Implement fit-for-purpose systems to enhance cemetery operations, ensuring accurate records, streamlined enquiries, and improved services	Deliver	Alexandrina	Information Solutions Strategic Roadmap	Digital cemetery information	2025-26	2026-27								
1.5.5	Service delivery review framework establishment	Develop a consistent and transparent framework for service reviews to ensure strategic alignment and fit-for-purpose delivery (Continuous Improvement Program Priority 1)	Lead	Alexandrina	ESCOSA LG Advice (Feb 2025)	Service review framework	2025-26									
1.5.6	Fleet and plant service review	Evaluate and optimise Council's major plant and fleet management to better align assets with operational needs and environmental goals (Continuous Improvement Program Priority 6)	Deliver	Alexandrina	ESCOSA LG Advice (Feb 2025)	Fleet and plant review	2025-26									
1.5.7	Service delivery review program	Coordinate a continuous improvement program targeting service delivery areas identified through community feedback, strategic priorities, and operational insights, with priorities established via customer satisfaction survey outcomes, refer 1.4.2	Deliver	Alexandrina	Customer Satisfaction Survey Outcomes	Service review program		2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
1.5.8	Workforce planning strategy	Prepare a workforce plan to align current and future workforce capacity with community growth, skill and resource needs, and to sustain high-quality service delivery (Continuous Improvement Program Priority 13)	Lead	Alexandrina	ESCOSA LG Advice (Feb 2025)	Workforce plan		2026-27								
1.5.9	Customer request management implementation	Deploy the Customer Request Management module within the Technology One Cia system to enhance responsiveness and service tracking, refer 1.5.3	Deliver	Alexandrina	Information Solutions Strategic Roadmap	Cia CRM module	2025-26	2026-27								
1.5.10	Public video conferencing upgrade	Upgrade video conferencing systems in publicly bookable Council controlled rooms to improve accessibility and meeting quality	Deliver	Alexandrina	Information Solutions Strategic Roadmap	Public video conferencing	2025-26	2026-27								
1.5.11	Cybersecurity program continuation	Advance Council's cybersecurity posture through ongoing implementation, monitoring, and maintenance of protective measures	Deliver	Alexandrina	Information Solutions Strategic Roadmap	Cybersecurity program	2025-26	2026-27								
1.5.12	Office 365 mobilisation and digitisation	Complete the rollout of Office 365 tools to support mobile workforces and digitised workflows, improving collaboration and productivity	Deliver	Alexandrina	Information Solutions Strategic Roadmap	Office 365 project	2025-26	2026-27								
1.5.13	ICT disaster recovery and service level definitions	Upgrade disaster recovery capabilities and document revised service level to ensure business continuity and resilience	Deliver	Alexandrina	Information Solutions Strategic Roadmap	Disaster recovery upgrade	2025-26									

Strategic Hold

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan
1.5.14-X	Advanced automation via Cia	Design, secure funding and implement advanced automation using Technology One Cia to streamline workflows and improve operational efficiency	Deliver	Alexandrina	Information Solutions Strategic Roadmap
1.5.15-X	AI-driven productivity enhancements	Design, secure funding and implement productivity solutions leveraging Microsoft's AI capabilities to streamline operations and enhance service delivery	Deliver	Alexandrina	Information Solutions Strategic Roadmap

Liveable

Well-planned towns and growth

Sustainable land use that meets community needs

2.1 Provide a land use planning framework for diverse and affordable housing, and ensures zoning for retail, employment, health, education, and community services in our townships

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
2.1.1	Housing and accommodation strategy	Complete the Local Affordable Housing Plan, Rural Areas Accommodation Review (including Langhorne Creek), and Mount Compass Town Plan to inform and finalise the Alexandrina Housing Strategy, as required by the Greater Adelaide Regional Plan (2025)	Lead	Alexandrina	State - Greater Adelaide Regional Plan (2025)	Local Affordable Housing Plan Rural Accommodation Review Mount Compass Town Plan Housing Strategy	2025-26	2026-27	2028-29							
2.1.2	South coast growth strategy	Complete the South Coast Growth Strategy to guide sustainable development, infrastructure planning, and community wellbeing across the southern coastal region	Lead	Alexandrina	Annual Community Plan 2024-25	South Coast Growth Strategy	2025-26									

2.2 Promote development that reflects the unique character of our townships and landscapes, strengthens community wellbeing and protects productive farmland - within the broader state government planning framework

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
2.2.1	Protect iconic rural landscapes	Explore and implement mechanisms (e.g., Code Amendments) to preserve rural landscapes between township	Deliver	Alexandrina	Township Community Plan - Middleton (2024)	Protection mechanisms								2032-33	2033-34	
2.2.2	Middletown township code amendment	Complete a code amendment for Middleton to support the outcomes of the township master plan	Deliver	Middleton	Township Master Plan - Middleton (2024)	Code amendment									2033-34	2034-35
2.2.3	Milang township code amendment	Complete the Milang code amendment to support the township master plan outcomes	Deliver	Milang	Township Master Plan - Milang (2024)	Code amendment								2032-33		
2.2.4	Port Elliot showground code amendment	Complete a code amendment for Port Elliot showground to support the outcomes of the township master plan	Deliver	Port Elliot	Township Master Plan - Port Elliot (2024)	Code amendment						2030-31				
2.2.5	Bashams Beach open space code amendment	Engage with the community and complete the Bashams Beach Open Space Code Amendment to support appropriate land use, environmental protection, and recreational outcomes	Deliver	Port Elliot	Township Master Plan - Port Elliot (2024)	Code amendment							2031-32			
2.2.6	Regenerative and pasture raised farming advocacy	Advocate for planning and design code updates to support sustainable farming practices	Advocate	Alexandrina	A2040 Delivery Plan 2024 (Draft) engagement	Advocacy activity						2030-31	2031-32			
2.2.7	Employment land code amendment	Complete a code amendment to support employment land needs, based on the 2023 Productive Economy report	Deliver	Alexandrina	Productive Economy - Land Demand and Supply Analysis (2023)	Code amendment					2029-30	2030-31				
2.2.8	Regional planning collaboration	Explore partnerships to establish a Regional Planning Board	Partner	Alexandrina	State - Greater Adelaide Regional Plan (2025)	Partnership viability			2027-28							
2.2.9	Appropriate growth advocacy	Advocate for sustainable growth that reflects community priorities, is guided by evidence-based planning, and actively protects and is compatible with the district's natural environment	Advocate	Alexandrina	A2040 Delivery Plan 2024 (Draft) engagement	Advocacy activity	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35

Infrastructure that grows with our townships

2.3 Advocate for, plan and deliver, public spaces and infrastructure that support growing townships and community wellbeing

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
2.3.1	Community housing advocacy	Research and advocate for improved community housing outcomes that address local needs and support appropriate growth	Advocate	Alexandrina	Community Wellbeing Action Plan 2022-2026	Advocacy activity			2027-28	2028-29	2029-30					
2.3.2	30-year wastewater infrastructure plan	Develop a long-term, 30-year infrastructure plan for wastewater services to ensure sustainable operations and support future growth areas, including long term financial plan alignment for contemporary water utility accountancy framework (Continuous Improvement Program Priority 8)	Lead	Alexandrina	State - Greater Adelaide Regional Plan (2025)	30-year wastewater infrastructure plan		2026-27	2027-28							
2.3.3	Growth infrastructure and traffic management planning	Create a comprehensive infrastructure and traffic management plan—including roads, parking, stormwater, kerbs and gutters—to support sustainable development in growth areas	Lead	Alexandrina	State - Greater Adelaide Regional Plan (2025)	10-year infrastructure and traffic plan				2028-29	2029-30					

Liveable

Well-planned towns and growth

Infrastructure that grows with our townships

2.3 Advocate for, plan and deliver, public spaces and infrastructure that support growing townships and community wellbeing

Strategic Hold

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan
2.3.4-X	Port Elliot Hill Street (north) gateway and streetscape (south) storm water, pathway and greening	Community consultation, acquire grant funding, detailed design and construction of Hill Street (north) gateway and streetscape upgrades and (south) shared path and greening at Port Elliot	Deliver	Port Elliot	Township Master Plan - Port Elliot (2024)
2.3.5-X	Middleton 1a.1 Surfers Parade Upgrade	Secure funding, detail design and construct upgrades to Surfers Parade, enhancing safety and amenity, on completion of 2.4.1	Deliver	Middleton	Township Master Plan - Middleton (2024)
2.3.6-X	Milang 4a.1 lake foreshore improvement implementation	Secure funding, design preferred options, and implement foreshore improvements to enhance public access and environmental values, on completion of 2.4.2	Deliver	Milang	Township Master Plan - Milang (2024)
2.3.7-X	Middleton 1e Main Street upgrade	Secure funding, detail design and construct upgrade of Middleton Main Street, subject to successful implementation of the Middleton by-pass (refer 5.3.1) to accommodate heavy vehicle route requirements, on completion of 2.4.1	Deliver	Middleton	Township Master Plan - Middleton (2024)
2.3.8-X	Milang 3a.1 Anzac Park and surrounds	Secure funding, detail design and construct improvements to Luard Street and Anzac Park to enhance public space and community use, on completion of 2.4.3	Deliver	Milang	Township Master Plan - Milang (2024)
2.3.9-X	Middleton 1f Surfers Parade boardwalk and lookout restoration	Secure funding, design, obtain environmental approvals, and restore the Surfers Parade boardwalk, lookout, and dunes to improve coastal access and amenity, on completion of 2.4.1	Deliver	Middleton	Township Master Plan - Middleton (2024)

2.4 Use each township's vision and heritage to guide local planning and priorities

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
2.4.1	Middleton Township Master Plan 1a concept options and consultation	Prepare concept designs for Surfers Parade and Main Street (including roads, parking, land acquisition, pathways, Encounter Bikeway, wayfinding, amenities, boardwalks, disability beach access), consult with community, and prepare staging plans to inform detail design, grant funding needs, and future capital works	Deliver	Middleton	Township Master Plan - Middleton (2024)	Preferred option							2031-32	2032-33		
2.4.2	Milang Township Master Plan 4a lake foreshore improvements design	Prepare concept designs for foreshore improvements (parking, pathways, wayfinding, play spaces, boardwalks) at Milang, aligned with the Recreation, Open Space and Sports Strategy (at 4.5.8) and Pathways Prioritisation Guideline	Deliver	Milang	Township Master Plan - Milang (2024)	Preferred option								2032-33		
2.4.3	Milang Township Master Plan 3a concept options and consultation for Anzac Park and surrounds	Prepare concept design options (include road items, car parking, pathways, Encounter Bikeway, wayfinding, public amenities, boardwalks, Daranda Terrace, Luard Street, Cox Street, Ameroo Avenue) for Anzac Park and surrounds at Milang, aligned to the Recreation, Open Space and Sport Strategy (at 4.5.8) and Pathway Prioritisation Guidelines; and consult with community for preferred options (with 2.4.2) and prepare staging plans to inform detail design, grant funding needs, and future capital work	Deliver	Milang	Township Master Plan - Milang (2024)	Preferred option								2032-33	2033-34	
2.4.4	Milang review vegetation management	Consider a review vegetation management of parklands in Milang aligned to the outcomes of the Recreation Open Space and Sport Strategy at 4.5.8	Deliver	Milang	Township Master Plan - Milang (2024)	Vegetation management review				2028-29						
2.4.5	Port Elliot Township Master Plan 2a.1 concept options and consultation	Prepare concept designs for The Strand, Henry Street, Young & Freeling Street, North Terrace (roads, parking, pathways, amenities, boardwalks), consult with community, and prepare staging plans to inform detail design, grant funding needs, and future capital works	Deliver	Port Elliot	Township Master Plan - Port Elliot (2024)	Preferred option					2029-30	2030-31				
2.4.6	Mount Compass cycle pathway	Consider a pedestrian and cycle path along Victor Harbor Road at Mount Compass, aligned with the Pathways Prioritisation Guideline	Deliver	Mount Compass	Township Community Plan - Mount Compass (2024)	Shared pathway consideration						2030-31	2031-32			
2.4.7	Strathalbyn Memorial Garden upgrade options	Consider Strathalbyn Memorial Garden upgrade concept options aligned with the outcomes of the Recreation, Open Space and Sport Strategy at 4.5.8	Deliver	Strathalbyn, Finnis, Ashbourne	Township Community Plan - Strathalbyn, Finnis and Ashbourne (2024)	Garden upgrade consideration							2031-32	2032-33		
2.4.8	Strathalbyn freight by-pass opportunities	Explore strategic transport opportunities for a heavy vehicle freight by-pass in Strathalbyn as part of the township master plan review at 2.4.12	Advocate	Strathalbyn, Finnis, Ashbourne	Township Community Plan - Strathalbyn, Finnis and Ashbourne (2024)	Heavy vehicle freight by-pass options		2026-27	2027-28							
2.4.9	Clayton Bay off-leash dog path	Explore options to establish a dedicated off-leash dog park at Clayton Bay aligned with the outcomes of the Recreation, Open Space and Sport Strategy at 4.5.8	Deliver	Clayton Bay	Township Community Plan - Clayton Bay (2024)	Off-leash dog park options					2030-31	2031-32				
2.4.10	Langhorne Creek BMX track options	Consider a BMX track at Langhorne Creek aligned to the Recreation, Open Space and Sport Strategy at 4.5.8 outcomes	Deliver	Langhorne Creek, Woodchester, Hartley	Township Community Plan - Langhorne Creek, Woodchester and Hartley (2024)	BMX track consideration								2030-31	2031-32	
2.4.11	Township identity and signage style guide	Develop a placemaking signage and branding style guide that celebrates the unique character and heritage of our townships, to support consistent public realm design across signage, street furniture, curbing, footpaths, and identify opportunities for public art integration on visually disruptive infrastructure	Deliver	Alexandrina	Heritage Strategy and Action Plan 2023-2030	Style guide			2027-28	2028-29						
2.4.12	Strathalbyn township master plan review	Complete the Strathalbyn township master plan review	Lead	Alexandrina	Annual Community Plan 2024-25	Master plan review	2025-26	2026-27								

Capital - Infrastructure Asset New or Upgrade

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
2.4.13	Middleton skate park location and concept design	Consider the preferred location and finalise concept design for a skatepark at Middleton in alignment with the Recreation, Open Space and Sports Strategy, at 4.5.8, outcomes	Deliver	Middleton	Township Community Plan - Middleton (2024)	Concept design	2025-26									

Liveable

Well-planned towns and growth

Protected and celebrated built heritage

2.5 Take a coordinated approach to protecting, celebrating and bringing heritage buildings to life across the district

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
2.5.1	Goolwa local heritage code amendment	Prepare and consult with the community to complete the Goolwa Local Heritage Code Amendment, ensuring the planning framework reflects and protects Goolwa's unique heritage character and values	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Heritage Strategy and Action Plan 2023-2030	Code amendment							2031-32	2032-33		
2.5.2	Middleton local heritage code amendment	Prepare and consult with the community to complete the Middleton Local Heritage Code Amendment, ensuring the planning framework reflects and protects Middleton's unique heritage character and values	Deliver	Middleton	Heritage Strategy and Action Plan 2023-2030	Code amendment					2029-30	2030-31				
2.5.3	Strathalbyn local heritage code amendment	Consider a Strathalbyn Local Heritage Code Amendment when completing the Strathalbyn Township Master Plan Review, at 2.4.12, to identify Strathalbyn areas of unique heritage character and values	Deliver	Strathalbyn, Finniss, Ashbourne	Heritage Strategy and Action Plan 2023-2030	Code amendment	2025-26									
2.5.4	Local heritage assistance program	Deliver Local Heritage Assistance Program to support property owners in conserving and enhancing heritage-listed places through targeted financial and advisory assistance	Deliver	Alexandrina	Heritage Strategy and Action Plan 2023-2030	Program activity	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
2.5.5	Small townships and rural local heritage code amendment	Prepare and consult with the community to complete the small townships and rural local heritage code amendment, ensuring the planning framework reflects and protects the heritage character and values	Deliver	Alexandrina	Heritage Strategy and Action Plan 2023-2030	Code amendment									2033-34	2034-35
2.5.6	20th Century local heritage code amendment	Prepare and consult with the community to complete the 20th Century Local Code Amendment, ensuring the planning framework reflects and protects Alexandrina's unique 20th-century heritage character and values	Deliver	Alexandrina	Heritage Strategy and Action Plan 2023-2030	Code amendment									2033-34	2034-35
2.5.7	Prioritisation framework for heritage conservation management planning	Establish and implement a prioritisation policy and framework for preparing Conservation Management Plans for Council-owned heritage-listed properties, ensuring resources are directed to sites with the greatest heritage value, risk, and community significance	Deliver	Alexandrina	Heritage Strategy and Action Plan 2023-2030	Prioritisation framework						2031-32				
2.5.8	Heritage conservation management plan preparation	Prepare Heritage Conservation Management Plans for Council-owned heritage-listed properties in accordance with the prioritisation policy, ensuring conservation efforts are focused where they are most needed and will have the greatest impact	Deliver	Alexandrina	Heritage Strategy and Action Plan 2023-2030	Management plans							2031-32	2032-33	2033-34	2034-35
2.5.9	Goolwa heritage interpretive signage at Mrs Lush's Corner	Commission and install interpretive signage at Roy Galpins Reserve to identify 'Mrs Lush's Corner' Goolwa		Goolwa, Hindmarsh Island, Currency Creek	Annual Community Plan 2025-26	Interpretive sign	2025-26									
2.5.10	Port Elliott local heritage code amendment	Complete the Port Elliott Local Heritage Code Amendment, ensuring the planning framework reflects and protects Port Elliott's unique heritage character and values	Deliver	Port Elliott	Heritage Strategy and Action Plan 2023-2030	Code amendment	2025-26	2026-27								
2.5.11	Local heritage awards program	Establish a framework for the Local Heritage Awards Program and deliver an annual event that celebrates excellence in heritage conservation, with financial recognition for recipients across defined award categories	Deliver	Alexandrina	Heritage Strategy and Action Plan 2023-2030	Heritage awards program	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35

Strategic Hold

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan
2.5.12-X	Light Up Alexandrina Heritage buildings project	Scope and secure funding to implement the 'Light Up Alexandrina Heritage' plan, enhancing the external illumination of heritage buildings and places to celebrate their cultural significance and create a distinctive nighttime attraction for the district	Deliver	Alexandrina	Heritage Strategy and Action Plan 2023-2030

Green

Climate and environmental stewardship

Climate-smart and resilient community

3.1 Help our community adapt to climate change and reduce emissions through education and partnerships

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
3.1.1	Climate resilient design and education	Promote, educate, and provide advice for improved water, waste and energy wise design and further embed Water Sensitive Urban Design, low carbon and energy wise design principles into Council's infrastructure project planning	Deliver	Alexandrina	Climate Emergency Action Plan 2040	Education program				2028-29	2029-30					
3.1.2	Tree canopy cover progress study	Review the tree canopy cover progress against the 2022 baseline data, report progress against targets and adjust greening delivery actions as required	Deliver	Alexandrina	Environmental Action Plan 2030	Study				2028-29						
3.1.3	Place-based climate resilience planning	Complete a community climate vulnerability and resilience assessment using climate hazard mapping and socio-economic indicators (e.g. SEIFA, ABS Census, NDIS data) to identify priority areas and populations and plan targeted place-based actions	Deliver	Alexandrina	Climate Emergency Action Plan 2040	Climate resilience assessment						2030-31	2031-32	2032-33	2033-34	2034-35
3.1.4	Reducing community emissions education and awareness	Develop and deliver an education and awareness program to improve community understanding of energy-efficient technologies, their benefits, and practical applications; and that promotes access to available state and federal subsidies and support programs—empowering residents and businesses to make informed choices that reduce energy use, lower emissions, and overcome financial barriers for a more sustainable future	Deliver	Alexandrina	Climate Emergency Action Plan 2040	Education program			2027-28	2028-29						
3.1.5	Reducing community emissions regional suppliers panel for households and business	Partner with neighbouring councils to co-design and pilot a Regional Suppliers Panel that streamlines access to climate-smart technologies for households and businesses to enable coordinated promotion and access across council areas	Partner	Alexandrina	Climate Emergency Action Plan 2040	Regional suppliers panel partnership					2029-30	2030-31	2031-32			
3.1.6	Reducing community emissions feasibility studies for community-based energy solutions	Collaborate with energy providers and key stakeholders to undertake feasibility studies for community-based energy solutions, with a focus on identifying preferred models—such as community batteries—and assessing pathways to support strong community uptake	Partner	Alexandrina	Climate Emergency Action Plan 2040	Community-based energy solution feasibility		2026-27	2027-28	2028-29						
3.1.7	Living Lightly Locally citizen science project and climate smart change initiative	Continue delivering the Living Lightly Locally program (2025–2027), capturing insights to inform a scalable 'Climate Smart' behaviour change initiative that drives emissions reduction and builds community resilience	Partner	Alexandrina	Climate Emergency Action Plan 2040	Climate smart initiative	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32			
3.1.8	Community-led climate action stories for change	Foster social trust in climate action by sharing compelling stories of local climate champions that highlight the success and tangible benefits of community-led initiatives	Facilitate	Alexandrina	Climate Emergency Action Plan 2040	Local climate story telling program						2030-31				
3.1.9	Township greening streetscape plantings	Increase nursery capacity for greening program to grow an additional 250 trees (a 50% increase) for planting and installing of 20 stormwater inlets for improved watering capability	Deliver	Alexandrina	Climate Emergency Action Plan 2040	2025-26 nursery planting capacity increase	2025-26									
3.1.10	Township greening and biodiversity plantings in public reserves	Implement the tree strategy action plan, including growing specified tree species, planting trees in designated locations and managing water for 3-years	Partner	Alexandrina	Climate Emergency Action Plan 2040	2025-26 greening activities	2025-26									
3.1.11	Community tree giveaway	Deliver the community tree giveaway program to encourage our community to increase the canopy density	Deliver	Alexandrina	Climate Emergency Action Plan 2040	2025-26 tree giveaway program	2025-26									
3.1.12	Township Greening Strategy	Deliver the Township Greening Strategy and finalise the review of Tree Management and Verge Planting Policies and Procedures	Deliver	Alexandrina	Annual Community Plan 2024-25	Township greening strategy	2025-26									
3.1.13	Township greening delivery actions	Develop and implement a Greening Strategy Action Plan that identifies high-priority greening areas, outlines diversified range of delivery methods and education programs to meet canopy and biodiversity targets, and establishes a Community Environmental Grants Program to support local greening initiatives	Deliver	Alexandrina	Annual Community Plan 2024-25	Greening action plan Targets		2026-27	2027-28	2028-29	2029-30	2030-31	2032-32	2032-33	2033-34	2034-35

Project Pipeline

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
3.1.14-A	Middleton community flood emergency planning and resilience	Secure funding and deliver a community flood emergency planning and resilience building program for Middleton that includes: early warning alert systems via stream gauge station, rainfall monitoring and telemetry, green infrastructure via revegetation and pasture management, and preparation of a community flood emergency plan	Deliver	Middleton	Annual Community Plan 2024-25	Grant funding Early warning Revegetation Flood emergency plan	2025-26	2026-27	2027-28							

3.2 Use land planning to avoid new development in areas at risk from flood, fires and other natural hazards

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
3.2.1	Alexandrina Conservation Code Amendment	Prepare and consult with the community on a district-wide Conservation Code Amendment	Deliver	Alexandrina	Climate Emergency Action Plan 2040	Code amendment								2032-33	2033-34	

Green

Climate and environmental stewardship

Climate-smart and resilient community

3.3 Support safe and sustainable coastal access through resilient infrastructure and engage communities in planning for managed retreat where ongoing protection is no longer viable

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
3.3.1	Port Elliot coastal data collection at Horseshoe Bay	Complete the wave modelling, bathymetry and beach survey, breakwater survey, and pre/post storm survey data collection project to inform options, and conduct community engagement and planning for the long-term viability of Horseshoe Bay at Port Elliot	Deliver	Port Elliot	Annual Community Plan 2022-23	Adaptation options Community engagement Preferred option	2025-26	2026-27	2027-28							
3.3.2	Coastal monitoring program options	Explore both qualitative and quantitative monitoring methods and determine the preferred cost effective programs for identified priority coastal monitoring and reporting of dune movements, erosion and sea level changes over time	Deliver	Alexandrina	Coastal Adaptation Plan (2022)	Preferred monitoring options				2028-29						
3.3.3	Goolwa beach dunes and access improvements	Explore Goolwa surf lifesaving club dunes reinstatement and beach access improvements, refer 4.1.17	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Coastal Adaptation Plan (2022)	Dune reinstatement Beach access									2033-34	2034-35

Project Pipeline

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
3.3.4-A	Murray estuaries settlements sea rise adaptation options	Acquire grant funding, explore the long-term sea rise adaptation options, consult with the community and commence planning for the Murray Estuaries settlements	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Coastal Adaptation Plan (2022)	Grant funding Adaptation options Community engagement Preferred option	2025-26	2026-27	2027-28							

Strategic Hold

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan
3.3.5-X	Coastal monitoring program implementation	Secure funding and implement the preferred coastal monitoring and reporting programs for identified priority coastal monitoring of dune movements, erosion and sea level change over time.	Deliver	Alexandrina	Coastal Adaptation Plan (2022)

Thriving ecosystems and biodiversity

3.4 Protect and enhance natural areas and biodiversity through integrated approaches, including land use planning, sustainable community land management, community stewardship, and facilitated habitat restoration

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
3.4.1	Murray Darling Association Region 6 participation	Continue our partnership with Murray Darling Association via our membership, representation and advocacy as part of the Region 6 Executive Committee	Partner	Alexandrina	Environmental Action Plan 2030	Participation	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
3.4.2	River Murray, the Coorong, Lower Lakes and Murray Mouth (CLLMM) region advocacy	Champion the protection and sustainable management of the River Murray, Coorong, Lower Lakes and Murray Mouth through strong advocacy, partnerships, and leadership, recognising the region's international ecological significance and its vital role in our community's environmental, cultural, and economic wellbeing	Advocate	Alexandrina	Environmental Action Plan 2030	Advocacy activity		2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
3.4.3	Biodiversity mapping	Map the biodiversity of identified Council owned and managed reserves aligned with the Recreation, Open Space and Sports Strategy, at 4.5.8, outcomes	Deliver	Alexandrina	Environmental Action Plan 2030	Mapped biodiversity				2028-29	2029-30					
3.4.4	Conservation management of biodiversity areas	Identify and protect high-value native vegetation, biodiversity assets, and wildlife corridors on Council-owned and managed land through a range of mechanisms, including designation under Community Land Management Plans, application of land use planning instruments, and other appropriate conservation tools.	Deliver	Alexandrina	Environmental Action Plan 2030	Protection methods					2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
3.4.5	Community awareness and education program for private land biodiversity outcomes	Develop and implement a community awareness and education program for improved biodiversity outcomes on private land	Deliver	Alexandrina	Environmental Action Plan 2030	Education program					2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
3.4.6	Empowering community action for climate and environmental resilience	Establish a volunteering framework and community-based programs to support biodiversity, greening, coastal protection, emissions reduction, and climate resilience, leveraging grant funding and partnerships to optimise delivery and impact aligned with volunteer empowerment and structure improvements at 4.1.19	Facilitate	Alexandrina	Environmental Action Plan 2030	Program targets		2026-27	2027-28	2028-29	2029-30	2030-31	2032-32	2032-33	2033-34	2034-35

Strategic Hold

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan
3.4.7-X	Biodiversity investment and restoration opportunities	Partner with, and seek investment opportunities from, the volunteer national market, to facilitate the protection and restoration of identified high-value biodiversity hotspots, waterways and wetland areas within the district on completion of 3.4.3	Partner	Alexandrina	Environmental Action Plan 2030

Green

Climate and environmental stewardship

Sustainable resource and environmental health

3.5 Reduce waste, use resources wisely, and support circular economy practices in our community and Council operations

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
3.5.1	Public place recycling trial	Explore opportunities for public place recycling, including container deposit systems and food and garden organics (FOGO) collection, to divert waste and improve sustainability outcomes in public spaces	Deliver	Middleton	Township Community Plan - Middleton (2024)	Trial				2028-29						
3.5.2	Carbon Neutral 2040 goal progress review	Conduct a review of progress toward Council's 2040 carbon neutral goal, identifying key barriers, emerging opportunities, and priority actions to support a staged and achievable transition	Deliver	Alexandrina	Carbon Neural Plan (2022)	Progress review				2028-29						
3.5.3	Council operations emissions and environmental impact reduction	Explore and cost/benefit assess opportunities to expand solar energy generation across Council-operated and Council owned community buildings, and to integrate renewable energy solutions into other Council-owned assets and services to reduce emissions and environmental impacts	Deliver	Alexandrina	Carbon Neural Plan (2022)	Emission reduction opportunities				2028-29	2029-30					
3.5.4	Council fleet vehicle solar low-emission transition and charging network	Continue transitioning Council's passenger fleet to electric vehicles, design supporting solar charging infrastructure, and explore opportunities to convert other light fleet vehicle types to low-emission alternatives.	Deliver	Alexandrina	Annual Community Plan 2023-24	Passenger fleet conversion Light fleet options	2025-26	2025-27			2029-30					

Strategic Hold

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan
3.5.5-X	Council fleet vehicle solar charging network installation	Secure funding, detail design and install Council fleet vehicle solar electric vehicle charging networks on completion of 3.5.4	Deliver	Alexandrina	Carbon Neural Plan (2022)

3.6 Provide reliable wastewater and stormwater services that protect our environment and public health

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
3.6.1	Wastewater governance and sustainability	Examine the governance and sustainability of Alexandrina Wastewater in the context of growth pressures, increasing infrastructure demand, and operational compliance obligations (Continuous Improvement Program Priority 7)	Lead	Alexandrina	ESCOSA LG Advice (Feb 2025)	Governance structure Sustainability framework	2025-26									
3.6.2	Wastewater capital program - project management	Ensure adequate project management capability and resourcing to support the successful delivery of the wastewater capital program	Deliver	Alexandrina	CWMS Risk-based Priorities	Project delivery capability			2027-28	2027-28	2027-28	2027-28	2027-28	2027-28	2027-28	2027-28
3.6.3	Middleton Chapman Road stormwater redirection to Roscow Reserve - Planning	Concept design and consultation with the Community to redirect Chapman Road Middleton stormwater to Roscow Reserve	Deliver	Middleton	Coastal Adaptation Plan (2022)	Preferred option						2030-31	2031-32			

Green

Climate and environmental stewardship

Sustainable resource and environmental health

3.6 Provide reliable wastewater and stormwater services that protect our environment and public health

Capital - Infrastructure Asset New or Upgrade

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
3.6.4	Middleton Flagstaff Hill Road and Mill Terrace stormwater improvements	Design and construct stormwater improvements for Flagstaff Hill Road and Mill Terrace in Middleton	Deliver	Middleton	Township Community Plan - Middleton (2024)	Design Procure Construct	2025-26	2026-27								
3.6.5	Port Elliot Montpelier Terrace stormwater improvements	Design and construct stormwater improvements for Montpelier Terrace in Port Elliot	Deliver	Port Elliot	Township Community Plan - Port Elliot (2024)	Design Procure Construct				2028-29	2029-30					
3.6.6	Wastewater rising mains flushing points	Design and install wastewater rising mains flushing point installations to allow access for preventative maintenance of regional pressure networks	Deliver	Alexandrina	CWMS Risk-based Priorities	Design Install	2025-26	2026-27								
3.6.7	Wastewater communications and operational technology infrastructure	Design and install information communication technology and operational technology infrastructure for the sustainable protection of wastewater assets and processes to ensure regional notifications, appropriate response times and operational optimisation	Deliver	Alexandrina	CWMS Risk-based Priorities	Design Install	2025-26	2026-27								
3.6.8	Goolwa wastewater irrigation expansion	Design and construct Goolwa wastewater irrigation expansion to meet existing capacity limitations and statutory obligations for recycled water use	Deliver	Goolwa, Hindmarsh Island, Currency Creek	CWMS Risk-based Priorities	Design Procure Construct	2025-26	2026-27								
3.6.9	Hindmarsh Island Coorong Quays waste water vacuum pump station upgrade	Design Coorong Quays wastewater vacuum pump station upgrade to optimise networks and mitigate operational risks	Deliver	Goolwa, Hindmarsh Island, Currency Creek	CWMS Risk-based Priorities	Design Install	2025-26	2026-27	2027-28							
3.6.10	Hindmarsh Island wastewater network upgrades	Design and construct Hindmarsh Island wastewater network upgrades	Deliver	Goolwa, Hindmarsh Island, Currency Creek	CWMS Risk-based Priorities	Design Procure Construct	2025-26	2026-27								
3.6.11	Milang wastewater recycled pump station and irrigation expansion	Design and construct Milang wastewater recycled pump station and irrigation expansion	Deliver	Milang	CWMS Risk-based Priorities	Design Procure Construct	2025-26	2026-27								
3.6.12	Mount Compass wastewater treatment plant expansion	Design and construct Mount Compass wastewater treatment plant expansion to meet growth and treatment upgrades	Deliver	Mount Compass	CWMS Risk-based Priorities	Design Procure Construct	2025-26	2026-27	2027-28							
3.6.13	Wastewater gravity mains flushing points	Design and install wastewater gravity mains flushing point installations to allow access for preventative maintenance of regional networks	Deliver	Alexandrina	CWMS Risk-based Priorities	Design Procure Construct	2025-26	2026-27								
3.6.14	Strathalbyn wastewater rising mains redirection	Design redirection of wastewater rising mains within the Strathalbyn network for optimisation and risk mitigation benefits	Deliver	Strathalbyn, Finniss, Ashbourne	CWMS Risk-based Priorities	Design Install	2025-26	2026-27								
3.6.15	Wastewater pump station emergency storage upgrades	Design and construct wastewater pump station emergency storage upgrades to align with statutory capacity and compliance obligations	Deliver	Alexandrina	CWMS Risk-based Priorities	Design Procure Construct		2026-27	2027-28							
3.6.16	Wastewater biosolid treatment facility upgrade	Upgrade wastewater biosolid treatment facilities to align with statutory capacity and compliance obligations	Deliver	Alexandrina	CWMS Risk-based Priorities	Upgrade			2027-28							
3.6.17	Wastewater pressure pipeline mains upgrade	Upgrade wastewater pressure pipeline mains	Deliver	Alexandrina	CWMS Risk-based Priorities	Upgrade				2029-30						
3.6.18	Port Elliot wastewater land acquisition	Acquire land at Port Elliot for wastewater system requirements to comply with recycled water reuse compliance and risk mitigation	Deliver	Port Elliot	CWMS Risk-based Priorities	Land acquisition			2028-29							
3.6.19	Port Elliot wastewater irrigation expansion	Design and construct Port Elliot wastewater irrigation expansion to comply with recycled water reuse compliance and risk mitigation strategies	Deliver	Port Elliot	CWMS Risk-based Priorities	Design Procure Construct				2029-30						
3.6.20	Strathalbyn wastewater Swamp Road remediation	Design and construct Swamp Road Strathalbyn wastewater remediation	Deliver	Strathalbyn, Finniss, Ashbourne	CWMS Risk-based Priorities	Design Procure Construct			2027-28	2028-29	2029-30					
3.6.21	Hindmarsh Island wastewater systems upgrade	Upgrade network infrastructure that supports growth in Hindmarsh Island wastewater systems	Deliver	Goolwa, Hindmarsh Island, Currency Creek	CWMS Risk-based Priorities	Upgrade				2028-29	2029-30	2030-31				
3.6.22	Port Elliot wastewater treatment plant expansion	Design and construct Port Elliot wastewater treatment plant expansion to meet statutory capacity and treatment approvals	Deliver	Port Elliot	CWMS Risk-based Priorities	Design Procure Construct				2029-30	2030-31	2031-32	2032-33			
3.6.23	Upgrade wastewater operations depot facilities upgrade	Upgrade wastewater operations depot facilities	Deliver	Goolwa, Hindmarsh Island, Currency Creek	CWMS Risk-based Priorities	Design Procure Construct							2032-33			
3.6.24	Port Elliot wastewater storage expansion	Design and construct Port Elliot wastewater storage expansion to meet statutory retention and water balance compliance obligations	Deliver	Port Elliot	CWMS Risk-based Priorities	Design Procure Construct									2033-34	2034-35
3.6.25	Strathalbyn wastewater treatment plant expansion design	Design Strathalbyn wastewater treatment plant expansion to meet growth and design capacity compliance obligations	Deliver	Strathalbyn, Finniss, Ashbourne	CWMS Risk-based Priorities	Design										2034-35
3.6.26	Safety in Design for confined space elimination	Design the confined space elimination for work, health and safety compliance	Deliver	Alexandrina	CWMS Risk-based Priorities	Design	2025-26									
3.6.27	Strathalbyn wastewater automation upgrades	Construct the Strathalbyn wastewater treatment plant automation upgrades	Deliver	Strathalbyn, Finniss, Ashbourne	CWMS Risk-based Priorities	Procure Construct	2025-26									
3.6.28	Goolwa North vacuum pits monitoring and design compliance	Construct the Goolwa North vacuum pits for monitoring and to meet compliance design standards	Deliver	Goolwa, Hindmarsh Island, Currency Creek	CWMS Risk-based Priorities	Procure Construct	2025-26									
3.6.29	Fenchurch network upgrade	Design and construct the Fenchurch network upgrade	Deliver	Goolwa, Hindmarsh Island, Currency Creek	CWMS Risk-based Priorities	Design Procure Construct	2025-26									
3.6.30	Jubilee station emergency storage	Design the Jubilee Station emergency storage facility	Deliver	Goolwa, Hindmarsh Island, Currency Creek	CWMS Risk-based Priorities	Design	2025-26									

Green

Climate and environmental stewardship

Sustainable resource and environmental health

3.6 Provide reliable wastewater and stormwater services that protect our environment and public health

Capital - Infrastructure Asset New or Upgrade

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
3.6.31	Port Elliot network redirection	Design the Port Elliot Horseshoe Bay (Flying Fish) network redirection	Deliver	Port Elliot	CWMS Risk-based Priorities	Design	2025-26									
3.6.32	Mount Compass irrigation expansion	Construct the Mount Compass irrigation systems expansion for compliance	Deliver	Mount Compass	CWMS Risk-based Priorities	Procure Construct	2025-26									
3.6.33	Goolwa strategic land acquisition	Acquire land at Goolwa for capacity expansion	Deliver	Goolwa, Hindmarsh Island, Currency Creek	CWMS Risk-based Priorities	Land acquisition	2025-26									
3.6.34	Stormwater management planning	Assess catchments, complete risk-based prioritisation and cost estimates, and finalise stormwater management plans for each catchment	Lead	Alexandrina	Annual Community Plan 2025-26	Catchment assessment	2025-26	2026-27	2027-28	2028-29						

Project Pipeline

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
3.6.35-A	Port Elliot Channon Street stormwater upgrade	Secure funding, detail design and construct the Channon Street stormwater upgrade in Port Elliot	Deliver	Port Elliot	Township Community Plan - Port Elliot (2024)	Funding Design Procure Construct				2028-29	2029-30					
3.6.36-A	Ashbourne stormwater mitigation upgrade	Finalise land use agreements, secure grant funding, detail design and construct the stormwater mitigation upgrade in Ashbourne	Deliver	Strathalbyn, Finnis, Ashbourne	Township Community Plan - Strathalbyn, Finnis and Ashbourne (2024)	Land use agreement Funding Design Procure Construct		2026-27	2027-28							

Strategic Hold

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan
3.6.37-X	Middleton Chapman Road stormwater redirection to Roscow Reserve - Delivery	Secure funding, detailed design, and construction to redirect Chapman Road Middleton stormwater to Roscow Reserve on completion of 3.6.3	Deliver	Middleton	Coastal Adaptation Plan (2022)

Connected

Inclusive and thriving community

Inclusive, creative, safe and resilient communities

4.1 Support creative expression, cultural inclusion, volunteering and community participation

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
4.1.1	Annual community grants program	Deliver a transparent and inclusive annual grants program that supports local initiatives and strengthens community wellbeing	Deliver	Alexandrina	Community Wellbeing Action Plan 2022-2026	Grants program	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
4.1.2	Mount Compass hall carpark seal grant	Deliver community grant (in Council labour, plant and materials) for the non-Council owned Mount Compass War Memorial carpark seal	Deliver	Mount Compass	Annual Community Plan 2025-26	Community grant works	2025-26									
4.1.3	Mount Compass tennis court resurfacing grant	Deliver community grant to financially support the resurfacing of Mount Compass tennis courts	Deliver	Mount Compass	Annual Community Plan 2025-26	Community grant	2025-26									
4.1.4	Langhorne Creek hall carpark seal grant	Deliver community grant (in Council labour, plant and materials) for the non-Council owned Langhorne Creek hall carpark seal	Deliver	Langhorne Creek, Woodchester, Hartley	Annual Community Plan 2025-26	Community grant works	2025-26									
4.1.5	Mount Compass Burgess Oval irrigation system grant	Deliver community grant to financially support the automation upgrade to the Mount Compass Burgess Oval irrigation system	Deliver	Mount Compass	Annual Community Plan 2025-26	Community grant	2025-26									
4.1.6	Goolwa netball club shelter grant	Deliver community grant to financially support the Goolwa netball club courtside shelters	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Annual Community Plan 2025-26	Community grant	2025-26									
4.1.7	Langhorne Creek netball club shed grant	Deliver community grant to financially support the Langhorne Creek netball club shed construction	Deliver	Langhorne Creek, Woodchester, Hartley	Annual Community Plan 2025-26	Community grant	2025-26									
4.1.8	NAIDOC week contributions	Support First Nations-led NAIDOC Week events and initiatives that celebrate culture, history, and community connection	Deliver	Alexandrina	Community Wellbeing Action Plan 2022-2026	Grants program	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
4.1.9	Strathalbyn Christmas Pageant support	Provide financial support to enable the successful delivery of the Strathalbyn Christmas Pageant support	Deliver	Strathalbyn, Finnis, Ashbourne	Community Wellbeing Action Plan 2022-2026	Community grant	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
4.1.10	Goolwa Christmas Pageant funding support	Provide financial support to enable the successful delivery of the Goolwa Christmas Pageant funding support	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Community Wellbeing Action Plan 2022-2026	Community grant	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
4.1.11	Community Centre Strategic Partnerships	Partner with Milang Old School House, Strathalbyn Neighbourhood Centre, and Goolwa Community Centre to deliver funding through strategic agreements	Partner	Alexandrina	Community Wellbeing Action Plan 2022-2026	Partnership funding program	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
4.1.12	Disability Access and Inclusion Plan	Review, implement, and monitor the Disability Access and Inclusion Plan to ensure inclusive access and participation across Alexandrina	Lead	Alexandrina	Legislative Compliance	Plan review	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32			
4.1.13	Haven Program regional safety hub	Collaborate with the SA Department of Human Services to deliver the Haven Program, providing a safe and supportive hub for community members	Partner	Alexandrina	Community Wellbeing Action Plan 2022-2026	Haven program	2025-26	2026-27	2027-28							
4.1.14	Community health and wellbeing grant applications	Prepare and submit grant applications to fund programs that promote health, wellbeing, and social connection in the community	Deliver	Alexandrina	Community Wellbeing Action Plan 2022-2026	Grant funded programs	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
4.1.15	Reconciliation Action Plan	Develop a Reconciliation Action Plan in partnership with Reconciliation Australia to foster respect, relationships, and opportunities	Lead	Alexandrina	Community Wellbeing Action Plan 2022-2026	Reconciliation action plan		2026-27	2027-28							
4.1.16	Regional Youth Program	Develop and deliver a regional program that empowers young people through leadership, creativity, and community participation	Deliver	Alexandrina	Community Wellbeing Action Plan 2022-2026	Youth program				2028-29	2029-30					
4.1.17	Inclusive access at Goolwa Beach	Review and improve Goolwa Beach access in consultation with stakeholders to enhance disability inclusion, refer 3.3.3	Deliver	Alexandrina	Disability Access and Inclusion Plan 2021-2024	Beach access		2026-27	2027-28							
4.1.18	Sugars Beach interpretive signage	Design and install interpretive signage that shares the natural and cultural stories of Sugars Beach	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Economic Development Strategy 2022-2027	Interpretive signage		2026-27								
4.1.19	Volunteer empowerment and engagement	Support and empower volunteers to strengthen civic engagement, build community resilience, and contribute to A2040 strategic objectives (Continuous Improvement Program Priority 4)	Facilitate	Alexandrina	A2040 Delivery Plan 2024 (Draft) engagement	Volunteer framework	2025-26									
4.1.20	Regional arts and culture	Establish an Arts Advisory Committee to provide advice on services, programs and infrastructure, and to explore regional arts and cultural initiatives that celebrate creativity and community identity	Facilitate	Alexandrina	A2040 Delivery Plan 2024 (Draft) engagement	Arts and culture advisory group Recommended regional arts and culture initiatives		2026-27	2027-28							

4.2 Promote public health, safety and emergency preparedness across the district

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
4.2.1	Public health awareness and promotions program	In partnership with SA Health, develop and deliver a structured community awareness program to improve understanding of key public health and safety priorities—including those linked to climate and environmental change—by promoting early intervention, building community resilience, and supporting healthier outcomes across the district	Regulate	Alexandrina	Regional Public Health and Wellbeing Plan 2022-2027	Awareness program		2026-27	2027-28							
4.2.2	Animal Management Plan review	Prepare a revised plan for the management of dogs and cats within the district, aligned with recent legislative reforms and community expectations	Lead	Alexandrina	Legislative compliance	Plan review	2025-26	2026-27								

Connected

Inclusive and thriving community

Vibrant and growing local economy

4.3 Showcase and activate the district's natural, cultural and economic strengths

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
4.3.1	Major event development and supporting infrastructure review	Review existing and missing event infrastructure, prepare an inventory, and develop a staged funding and implementation program to support external event providers	Deliver	Alexandrina	Economic Development Strategy 2022-2027	Review Staged plan			2027-28	2028-29						
4.3.2	Coorong visitor experience initiative	Partner with Department of Environment and Water, Coorong District Council and District Council of Kingston and other stakeholders to prepare a Federal grant submission and secure matching funding to deliver the Coorong Visitor Experience Plan	Partner	Goolwa, Hindmarsh Island, Currency Creek	Walking Ngerindjeri Land Cultural Tourism Plan (2021)	Grant application Matching funding Delivery plan	2025-26	2026-27								
4.3.3	Langhorne Creek tourist destination development	Partner with Regional Development Australia to secure investment and deliver a dispersed accommodation model that supports Langhorne Creek's growth as a tourist destination	Partner	Langhorne Creek, Woodchester, Hartley	Economic Development Strategy 2022-2027	Funding Tourism growth plan			2027-28	2028-29						
4.3.4	Goolwa biennial South Australian Wooden Boat Festival	Deliver and continue to grow the biennial South Australian Wooden Boat Festival and other major events	Deliver	Alexandrina	Wooden Boat Strategy 2022-2026	Wooden Boat Festival		2026-27		2028-29		2030-31	2031-32	2032-33	2033-34	2034-35
4.3.5	Alexandrina steam trail tourism product development	Prepare a detailed scope and undertake a feasibility study for the Alexandrina Steam Trail, exploring its potential as a unique regional heritage tourism experience that celebrates the area's steam-era history and attracts visitors to the region	Deliver	Alexandrina	Economic Development Strategy 2022-2027	Feasibility study									2033-34	2034-35
4.3.6	Cultural heritage walk tourism product development	Prepare a scope for developing Cultural Heritage Walk tourism products, including a review and enhancement of existing trails—Strathalbyn Heritage Trail, Port Elliot Heritage Trail, Goolwa Heritage Walk, and Riverboat Trail—and the creation of a new cultural walking trail for Goolwa that reflects local stories, heritage values, and visitor experience opportunities.	Deliver	Alexandrina	Heritage Strategy and Action Plan 2023-2030	Product scope						2030-31	2031-32			
4.3.7	Major event investment attraction	Review and determine Alexandrina's position on attracting, running, and supporting major events such as the Wooden Boat Festival, Tour Down Under, Adelaide Rally, and Fleurieu Food Festival	Deliver	Alexandrina	Economic Development Strategy 2022-2027	Major event determination					2029-30	2030-31				
4.3.8	Langhorne Creek Discovery Trail destination development	Scope and deliver a destination management plan for Langhorne Creek, including infrastructure (interpretive storytelling, wayfinding), product development, and support for tourist accommodation	Lead	Langhorne Creek, Woodchester, Hartley	Economic Development Strategy 2022-2027	Destination development plan			2027-28	2028-29	2029-30					
4.3.9	Goolwa Wharf precinct activation	Deliver a strategic review of services and assets at the Goolwa Wharf Precinct to shape a vibrant cultural and tourism destination that reflects community values, celebrates heritage, drives economic growth, and delivers effective services (Continuous Improvement Program Priority 3)	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Goolwa Wharf Precinct - Roadmap to Revitalisation Placemaking Strategy (2020)	Strategic review	2025-26									
4.3.10	Port Elliot grand prix track tourism product development	Investigate partnerships and scope the opportunity of a tourism product for the 1936 South Australian Centenary Grand Prix track at Port Elliot (and Harborborough)	Deliver	Port Elliot	Council resolution	Product scope	2025-26									

Strategic Hold

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan
4.3.11-X	Major event development and supporting infrastructure	Secure funding and deliver staged upgrades to event infrastructure to support economic development through strategic event attraction on completion of 4.3.7	Deliver	Alexandrina	Economic Development Strategy 2022-2027

4.4 Attract and support businesses in key areas like main streets, tourism and employment hubs

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
4.4.1	Small Business Friendly Council accreditation and business support	Reinvigorate Alexandrina Council's Small Business Friendly Council accreditation and support local businesses, including First Nations businesses, through procurement and engagement initiatives	Deliver	Alexandrina	Economic Development Strategy 2022-2027	Accreditation Program initiatives	2025-26	2026-27								
4.4.2	Business services expansion to North and West Wards	Explore the expansion of business support services to the North and West Wards of Alexandrina to ensure equitable access to economic development opportunities	Deliver	Alexandrina	Service Delivery Review Outcome - Business Services (2024)	Expansion scope Preferred model		2026-27	2027-28							
4.4.3	Agribusiness support program	Establish a support program for agribusiness, including agritourism product development and drought resilience initiatives, aligned with State and Federal priorities	Deliver	Alexandrina	Economic Development Strategy 2022-2027	Support program scope Program activities			2027-28	2028-29						
4.4.4	Southern manufacturing hub	Scope and advocate for the establishment of a southern manufacturing hub, with a focus on food manufacturing, to increase economic complexity and support the agricultural and manufacturing sectors	Advocate	Alexandrina	Economic Development Strategy 2022-2027	Initiative scope Advocacy activity		2026-27	2027-28							
4.4.5	High-end accommodation investment attraction	Attract and facilitate investment in high-end hotel accommodation on the south coast to address market gaps and support the tourism sector	Facilitate	Alexandrina	Economic Development Strategy 2022-2027	Gap analysis Investment attraction			2027-28	2028-29	2029-30	2030-31				

Connected

Inclusive and thriving community

Vibrant and growing local economy

4.5 Provide safe, inclusive and vibrant recreation and community facilities

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
4.5.1	Milang skate park options	Consider locations, develop options aligned with the outcomes of Recreation, Open Space and Sport Strategy, at 4.5.8, and engage with the community for preferred option for a Skate Park at Milang	Deliver	Milang	Township Master Plan - Milang (2024)	Preferred option							2031-32	2032-33		
4.5.2	Community ovals funding program	Deliver a funding support program for community ovals to enhance recreational infrastructure and local engagement	Deliver	Alexandrina	Community Wellbeing Action Plan 2022-2026	Funding program	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
4.5.3	Community halls funding program	Deliver a funding support program for Council-owned community halls to maintain and improve local gathering spaces	Deliver	Alexandrina	Community Wellbeing Action Plan 2022-2026	Funding program	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
4.5.4	Community Land Management Plan review	Review and update the Community Land Management Plan to ensure facilities and open spaces are safe, accessible, and aligned with community values	Lead	Alexandrina	Legislative Compliance	Plan review			2027-28				2031-32			
4.5.5	Strathalbyn Swimming Pool extended hours	Extend operating hours at the Strathalbyn Swimming Pool, building on the successful 2024–25 trial	Deliver	Strathalbyn, Finniss, Ashbourne	Township Community Plan - Strathalbyn, Finniss and Ashbourne (2024)	Extended hours	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
4.5.6	Goolwa Oval Recreation Precinct management	Finalise and implement a sustainable management model for the Goolwa Oval Recreation Precinct	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Community Wellbeing Action Plan 2022-2026	Management model	2025-26	2026-27								
4.5.7	Fleurieu Regional Aquatic Centre Joint Venture	Collaborate with the City of Victor Harbor to progress governance framework review and priority actions for the Fleurieu Regional Aquatic Centre	Partner	Alexandrina	Joint Venture Advisory Committee	Governance framework review	2025-26	2026-27	2027-28							
4.5.8	Recreation, Open Space and Sport Strategy	Finalise the Recreation, Open Space and Sport Strategy to guide targeted investment and sustainable development of recreational facilities and public spaces	Lead	Alexandrina	Annual Community Plan 2024-25	Strategy	2025-26									

Capital - Infrastructure Asset New or Upgrade

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
4.5.9	Middleton 1st Chapman Road accessible amenities	Design and construct accessible public amenities and change facilities at Chapman Road, Middleton, aligned with the Public Toilet Master Plan and on completion of 2.4.1	Deliver	Middleton	Disability Access and Inclusion Plan 2021-2024	Design Procure Construct						2030-31	2031-32			
4.5.10	Milang caravan park amenities upgrade	Design and construct upgraded amenities at Milang Caravan Park to improve visitor experience and accessibility	Deliver	Milang	Public Toilet Management Plan 2024-2034	Design Procure Construct	2025-26	2026-27								
4.5.11	Strathalbyn Pipers Crescent amenities	Design and construct new public amenities at Pipers Crescent, Strathalbyn, in line with the Public Toilet Management Plan	Deliver	Strathalbyn, Finniss, Ashbourne	Public Toilet Management Plan 2024-2034	Design Procure Construct			2028-29	2029-30						
4.5.12	Strathalbyn Cemetery amenities	Construct a new public toilet facility at the Strathalbyn Cemetery to improve visitor access and comfort	Deliver	Strathalbyn, Finniss, Ashbourne	Public Toilet Management Plan 2024-2034	Procure Construct	2025-26									
4.5.13	Hindmarsh Island Sugars Beach amenities	Construct new public amenities at Sugars Beach, Hindmarsh Island, to support recreational use and accessibility	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Public Toilet Management Plan 2024-2034	Procure Construct	2025-26									
4.5.14	Strathalbyn Recreation Precinct Stage 1 Planning	Develop concept designs, engage the community, and advocate for funding to progress Stage 1 of the Strathalbyn Recreation Precinct at Lot 10 Langhorne Creek Road—including indoor courts, playing fields, a dog park, and RV/camping facilities	Deliver	Strathalbyn, Finniss, Ashbourne	Township Community Plan - Strathalbyn, Finniss and Ashbourne (2024)	Concept design Community engagement Advocacy	2025-26	2026-27								
4.5.15	Port Elliot Oval change rooms	Design and construct new change room facilities at Port Elliot Oval to support local sport and recreation	Deliver	Port Elliot	Annual Community Plan 2025-26	Design Procure Construct	2025-26	2026-27								
4.5.16	Clayton Bay caravan park amenities upgrade	Design and construct upgraded amenities at Clayton Bay Caravan Park to enhance visitor experience	Deliver	Clayton Bay	Public Toilet Management Plan 2024-2034	Design Procure Construct	2025-26	2026-27								
4.5.17	Clayton Bay BMX track	Construct a new BMX track in Clayton Bay to support youth recreation and active lifestyles	Clayton Bay	Clayton Bay	Annual Community Plan 2025-26	Procure Construct	2025-26									
4.5.18	Strathalbyn Albyn Terrace power supply	Upgrade power supply infrastructure at Albyn Terrace to support events and festivals	Deliver	Strathalbyn, Finniss, Ashbourne	Annual Community Plan 2025-26	Upgrade	2025-26									
4.5.19	Goolwa Oval Recreational Precinct disability access road sealing	Seal the access road at Goolwa Oval Recreational Precinct for improved disability access	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Annual Community Plan 2025-26	Internal road seal	2025-26									
4.5.20	Goolwa Library and Civic Centre upgrades	Design and deliver upgrade and improvements to the Goolwa Library and Civic Centre	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Asset Management Plan - Buildings	Design Procure Construct								2032-33	2033-34	2034-35

Project Pipeline

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
4.5.21-A	Middleton skate park implementation	Secure funding, complete detailed design, and construct a new skate park in Middleton to support youth recreation on completion of 2.4.13	Deliver	Middleton	Township Community Plan - Middleton (2024)	Funding Design Procure Construct		2026-27	2027-28							
4.5.22-A	Strathalbyn Recreation Precinct Stage 1 Delivery	Prudential review, secure funding, detail design and planning approvals, and to construct Stage 1 of the Strathalbyn Recreation Precinct at Lot 10 Langhorne Creek Road—including indoor courts, playing fields, a dog park, and RV/camping facilities on completion of 4.5.14	Deliver	Strathalbyn, Finniss, Ashbourne	Township Community Plan - Strathalbyn, Finniss and Ashbourne (2024)	Prudential review Funding Design Planning approval Procure Construct				2028-29	2029-30	2030-31	2031-32	2032-33		

Connected

Inclusive and thriving community

Vibrant and growing local economy

4.5 Provide safe, inclusive and vibrant recreation and community facilities

Strategic Hold

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan
4.5.23-X	Milang skate park implementation	Detail design preferred options, acquire grant funding, and implement skate park at Milang on completion of 4.5.1	Deliver	Milang	Township Master Plan - Milang (2024)

Connected

Transport connections

Connected townships

5.1 Support, facilitate and advocate for integrated transport options that enhance connection accessibility between townships

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
5.1.1	South Coast Transport Service partnership	Partner with the City of Victor Harbor to deliver the South Coast Transport Service, enhancing regional mobility and access to essential services	Partner	Alexandrina	Regional Public Health and Wellbeing Plan 2022-2027	Service agreement Service activity	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35
5.1.2	Transport access across Alexandrina	Identify gaps in public, community, and private transport services across the district, and advocate with partners and stakeholders to improve service coverage, accessibility, and community connectivity	Advocate	Alexandrina	A2040 Delivery Plan 2024 (Draft) engagement	Gap analysis Advocacy activity		2026-27	2027-28	2028-29						

Safe and reliable network transport

5.2 Expand and promote safe walking and cycling paths across the district

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
5.2.1	Milang walking trail improvements options	Develop concept options for walking trail, boardwalk, and wayfinding improvements in Milang, consult with the community, and prepare staging plans to inform design, funding, and future works	Deliver	Milang	Township Master Plan - Milang (2024)	Community engagement Preferred option					2029-30	2030-31				
5.2.2	Goolwa Cadel Street tree replacement program	Commence community consultation on a progressive pathway tree replacement program for Cadel Street Goolwa	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Community engagement	2025-26									

Capital - Infrastructure Asset New or Upgrade

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
5.2.3	Middleton 1c.1a Encounter Bikeway upgrade program design	Detail design in conjunction with the Pathways Prioritisation Guideline for the Encounter Bikeway upgrade program on completion of 2.4.1	Deliver	Middleton	Pathways Prioritisation Guideline (2024)	Design						2030-31				
5.2.4	Middleton Mill Terrace Pathway (FMP1133)	Design and deliver the extension of the Mill Terrace shared pathway (from number 25) at Middleton to enhance pedestrian and cyclist access, support local mobility, and connect key community destinations	Deliver	Middleton	Pathways Prioritisation Guideline (2024)	Design Procure Construct	2025-26	2026-27								
5.2.5	Hindmarsh Island Tolarno Drive (FMP10015)	Design, consult and deliver a shared pathway upgrade at Tolarno Drive (to the roundabout) at Hindmarsh Island to enhance pedestrian and cyclist access, support local mobility, and connect key community destinations	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct				2028-29	2029-30					
5.2.6	Goolwa Barrage Road (FMP1397)	Design, consult and deliver a pedestrian pathway along Barrage Road (Shore Court to Bristow-Smith Avenue) in Goolwa to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct					2029-30	2030-31				
5.2.7	Strathalbyn Callington Road (FMP1456)	Design, consult and deliver a pedestrian pathway along Callington Road (existing pathway FP1039.010 to Thomas Street) in Strathalbyn to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Strathalbyn, Finniss, Ashbourne	Pathways Prioritisation Guideline (2024)	Design Procure Construct					2029-30	2030-31				
5.2.8	Goolwa Brooking Street (FMP1495)	Design, consult and deliver a pedestrian pathway along Brooking Street (Crocker Street to Dawson Street) in Goolwa to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct					2029-30	2030-31				
5.2.9	Port Elliot Murray Terrace (FMP1371)	Design, consult and deliver a pedestrian pathway along Murray Terrace (North Terrace and Arthur Street) in Port Elliot to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Port Elliot	Pathways Prioritisation Guideline (2024)	Design Procure Construct					2029-30	2030-31	2031-32			
5.2.10	Middleton Goolwa Road (FMP1527)	Design, consult and deliver a pedestrian pathway along Goolwa Road (Railway to Rose Street) in Middleton to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Middleton	Pathways Prioritisation Guideline (2024)	Design Procure Construct						2030-31	2031-32			
5.2.11	Goolwa Port Elliot Road (FMP1010)	Design, consult and deliver a pedestrian pathway along Port Elliot Road (Foster Place to Avoca Street) in Goolwa to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct						2030-31	2031-32			
5.2.12	Goolwa Port Elliot Road (FMP1011)	Design, consult and deliver a pedestrian pathway along Port Elliot Road (Avoca Street to Gundagai Street) in Goolwa to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct						2030-31	2031-32			
5.2.13	Strathalbyn West Terrace (FMP1266)	Design, consult and deliver a pedestrian pathway along West Terrace (Ashbourne Road to Coronation Road) in Strathalbyn to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Strathalbyn, Finniss, Ashbourne	Pathways Prioritisation Guideline (2024)	Design Procure Construct						2030-31	2031-32			
5.2.14	Goolwa Glendale Grove (FMP10130)	Design, consult and deliver a pedestrian pathway along Glendale Grove (50m east from Cadell Street - south side) in Goolwa to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct						2030-31	2031-32			
5.2.15	Goolwa Noble Avenue Pathway (FMP1015)	Design and deliver a pedestrian pathway along Noble Avenue (Liverpool Road to Daniel Avenue) in Goolwa to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct		2026-27								

Connected

Transport connections

Safe and reliable network transport

5.2 Expand and promote safe walking and cycling paths across the district

Capital - Infrastructure Asset New or Upgrade

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
5.2.16	Goolwa Liverpool Road (FMP10131)	Construct a pedestrian pathway along Liverpool Road (Kerb ramps and footpath connection to allow pedestrians to cross road) in Goolwa to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct							2031-32			
5.2.17	Port Elliot Port Elliot Road (FMP10009)	Design, consult and deliver a pedestrian pathway along Port Elliot Road (Brittain Street to Handby Street) in Port Elliot to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Port Elliot	Pathways Prioritisation Guideline (2024)	Design Procure Construct							2031-32	2032-33		
5.2.18	Hindmarsh Island Randell Road (FMP1505)	Design, consult and deliver an upgraded recreational trail pathway at Captain Sturt Road in Hindmarsh Island to enhance community access, support active lifestyles, and improve local connectivity	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct					2030-31	2031-32	2032-33			
5.2.19	Strathalbyn Paris Creek Road (FMP10093)	Design, consult and deliver a pedestrian pathway along Paris Creek Road (Taylors Lane to Balakburn Boulevard) in Strathalbyn to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Strathalbyn, Finnis, Ashbourne	Pathways Prioritisation Guideline (2024)	Design Procure Construct							2032-33	2033-34		
5.2.20	Langhorne Creek Step Road (FMP1534)	Design, consult and deliver a pedestrian pathway along Step Road (Bridge Road to Murray Street) in Langhorne Creek to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Langhorne Creek, Woodchester, Hartley	Pathways Prioritisation Guideline (2024)	Design Procure Construct							2032-33	2033-34		
5.2.21	Goolwa Cadell Street (FMP1431)	Design, consult and deliver a pedestrian pathway along Cadell Street (existing pathway to Railway Terrace) in Goolwa to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct								2033-34		
5.2.22	Strathalbyn Milnes Road (FMP1270)	Design, consult and deliver a pedestrian pathway along Milnes Road (Railway to Adams Street) in Strathalbyn to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Strathalbyn, Finnis, Ashbourne	Pathways Prioritisation Guideline (2024)	Design Procure Construct							2032-33	2033-34		
5.2.23	Strathalbyn Sandergrove Road (FMP1266)	Design, consult and deliver a pedestrian pathway along Sandergrove Road (Number 47 to Number 77) in Strathalbyn to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Strathalbyn, Finnis, Ashbourne	Pathways Prioritisation Guideline (2024)	Design Procure Construct							2032-33	2033-34		
5.2.24	Strathalbyn Old Bull Creek Road (FMP1473)	Design, consult and deliver a pedestrian pathway along Old Bull Creek Road (Love Avenue to Frenchman Lane) in Strathalbyn to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Strathalbyn, Finnis, Ashbourne	Pathways Prioritisation Guideline (2024)	Design Procure Construct								2033-34	2034-35	
5.2.25	Port Elliot Ocean Road (FMP1360)	Design, consult and deliver a shared pathway at Ocean Road (Matthew Street to Handby Street) at Port Elliot to enhance pedestrian and cyclist access, support local mobility, and connect key community destinations	Deliver	Port Elliot	Pathways Prioritisation Guideline (2024)	Design Procure Construct								2033-34	2034-35	
5.2.26	Middleton Mill Terrace Pathway (FMP1168)	Design, consult and deliver a pedestrian pathway along Mill Terrace (Bridge to Railway) in Middleton to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Middleton	Pathways Prioritisation Guideline (2024)	Design Procure Construct		2026-27	2027-28							
5.2.27	Port Elliot Ocean Road (FMP1358)	Design, consult and deliver a shared pathway at Ocean Road (Matthew Street to Handby Street) at Port Elliot to enhance pedestrian and cyclist access, support local mobility, and connect key community destinations	Deliver	Port Elliot	Pathways Prioritisation Guideline (2024)	Design Procure Construct								2033-34	2034-35	
5.2.28	Port Elliot Ocean Road (FMP1359)	Design, consult and deliver a shared pathway upgrade at Ocean Road (number 56 to Francis Street) at Port Elliot to enhance pedestrian and cyclist access, support local mobility, and connect key community destinations	Deliver	Port Elliot	Pathways Prioritisation Guideline (2024)	Design Procure Construct								2033-34	2034-35	
5.2.29	Mount Compass Victor Harbor Road (FMP10055)	Design, consult and deliver a pedestrian pathway along Victor Harbor Road (existing pathway to Sam Court) in Mount Compass to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Mount Compass	Pathways Prioritisation Guideline (2024)	Design Procure Construct								2033-34	2034-35	
5.2.30	Middleton Mill Terrace Pathway (FMP1169)	Design, consult and deliver a pedestrian pathway along Mill Terrace (Railway to Goolwa Road) in Middleton to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Middleton	Pathways Prioritisation Guideline (2024)	Design Procure Construct		2026-27	2027-28							
5.2.31	Goolwa Noble Avenue Pathway (FMP1016)	Design, consult and deliver a pedestrian pathway along Noble Avenue (Daniel Avenue to Banfield Road) in Goolwa to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct		2026-27	2027-28							
5.2.32	Port Elliot Montpellier Terrace (FMP1375)	Design, consult and deliver a pedestrian pathway along Montpellier Terrace (Regent Street to North Terrace) in Port Elliot to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Port Elliot	Pathways Prioritisation Guideline (2024)	Design Procure Construct		2026-27	2027-28							
5.2.33	Port Elliot Regent Street (FMP1228)	Design, consult and deliver a pedestrian pathway along Regent Street (Tottenham Court Road to Blackfriars Road) in Port Elliot to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Port Elliot	Pathways Prioritisation Guideline (2024)	Design Procure Construct		2026-27	2027-28							
5.2.34	Port Elliot Port Elliot Road (FMP10122)	Design, consult and deliver a pedestrian pathway along Port Elliot Road (number 25 to Sixth Avenue) in Port Elliot to improve local mobility, support active transport, and connect residents to key destinations and services	Deliver	Port Elliot	Pathways Prioritisation Guideline (2024)	Design Procure Construct			2027-28	2028-29						
5.2.35	Hindmarsh Island Captain Sturt Road (FMP1507)	Design, consult and deliver a shared pathway at Captain Sturt Road (Randell Road to Wilhelm Street) at Hindmarsh Island to enhance pedestrian and cyclist access, support local mobility, and connect key community destinations	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)	Design Procure Construct			2027-28	2028-29	2029-30					

Project Pipeline

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
5.2.36-A	Middleton 1c.1b Encounter Bikeway upgrade program deliver	Secure grant funding and construct in conjunction with the Pathways Prioritisation Guideline for the Encounter Bikeway upgrade program on completion of 2.4.1	Deliver	Middleton	Pathways Prioritisation Guideline (2024)	Funding Procure Construct								2032-33	2033-34	2034-35
5.2.37-A	Langhorne Creek Discovery Trail	Secure funding and deliver the Langhorne Creek Discovery Trail to boost tourism, enhance recreation, and celebrate local stories	Deliver	Langhorne Creek, Woodchester, Hartley	Economic Development Strategy 2022-2027	Funding Procure Construct	2025-26	2026-27	2027-28							

Connected

Transport connections

Safe and reliable network transport

5.2 Expand and promote safe walking and cycling paths across the district

Strategic Hold

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan
5.2.38-X	Milang walking trail improvements implementation	Secure funding, detail design and implement upgrades to walking trails, boardwalks, and wayfinding	Deliver	Milang	Township Master Plan - Milang (2024)
5.2.39-X	Middleton 1c.2 walking and cycling network improvements	Secure funding, detail design and construct walking and cycling network improvements around Middleton, guided by the Pathways Prioritisation Guideline on completion of 2.4.1	Deliver	Middleton	Township Master Plan - Middleton (2024)
5.2.40-X	Port Elliot 2b.3 'park and walk' improvements	Secure funding, detail design and construct parking upgrades to support the Port Elliot Park and Walk initiative on completion of 2.4.6	Deliver	Port Elliot	Township Master Plan - Port Elliot (2024)
5.2.41-X	Port Elliot 2c walking and cycling improvements	Secure funding, detail design and construct walking and cycling path improvements at Port Elliot in accordance with Pathway Prioritisation Guideline on completion of 2.4.6	Deliver	Port Elliot	Township Master Plan - Port Elliot (2024)
5.2.42-X	Hindmarsh Island Excelsior Parade pedestrian pathway	Secure funding, detail design, and construct a pedestrian pathway on the road edge of the marina side at Excelsior Parade Hindmarsh Island in accordance with the Pathways Prioritisation Guideline	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)
5.2.43-X	Goolwa Billabong Road pedestrian pathway	Secure funding, detail design and construct a pedestrian pathway at Billabong Road Goolwa following completion of the kerbing and stormwater drainage project at the western end - in accordance with the Pathways Prioritisation Guidelines	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Pathways Prioritisation Guideline (2024)

5.3 Advocate for and invest in long-term renewal and improvement of infrastructure and transport network

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
5.3.1	Middleton freight by-pass advocacy	Advocate to the Department of Infrastructure and Transport for a heavy vehicle bypass for Middleton Township, supporting regional freight upgrades in the Fleurieu and Kangaroo Island Transport Area Plan	Advocate	Middleton	Township Master Plan - Middleton (2024)	Advocacy activity		2026-27	2027-28							
5.3.2	Milang Weeroona Drive and Gun Club Road sealing assessment	Assess the potential upgrade of Weeroona Drive and Gun Club Road from unsealed to sealed, guided by the road hierarchy framework and the Asset Management Plan – Transport	Deliver	Milang	Township Community Plan - Milang (2024)	Assessment		2026-27								
5.3.3	Port Elliot Waterport Road freight route advocacy	Promote the upgrade of Waterport Road as a strategic freight route within the broader Fleurieu and Kangaroo Island Transport Area Plan	Advocate	Port Elliot	Township Master Plan - Port Elliot (2024)	Advocacy activity		2026-27	2027-28	2028-29						
5.3.4	Milang Lake and Nine Mile Road entrance improvements	Complete traffic review, prepare concept options, consult with the community, and develop welcome signage	Deliver	Milang	Township Master Plan - Milang (2024)	Signage						2030-31				

Project Pipeline

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
5.3.5-A	Milang Lyons Road sealing	Secure funding, construct the upgrade of Lyons Road from unsealed to sealed to improve safety, access, and connectivity	Deliver	Milang	Township Community Plan - Milang (2024)	Funding Procure Construct							2031-32	2032-33		
5.3.6-A	Hindmarsh Island Randell Road improvements	Consult with stakeholders, secure funding, detail design and construct road widening and intersection upgrades on Randell Road to improve safety and traffic flow	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Township Community Plan - Goolwa, Hindmarsh Island and Currency Creek (2024)	Funding Procure Construct				2028-29	2029-30	2030-31				
5.3.7-A	Goolwa waste transfer site entrance safety upgrade	Secure funding, design, land acquisition and construct safety improvements to the entrance of the Fleurieu Regional Waste Authority's waste transfer site in Goolwa	Deliver	Goolwa, Hindmarsh Island, Currency Creek	Township Community Plan - Goolwa, Hindmarsh Island and Currency Creek (2024)	Funding Design Land acquisition Procure Construct			2027-28	2028-29	2029-30					

Connected

Transport connections

Safe and reliable network transport

5.3 Advocate for and invest in long-term renewal and improvement of infrastructure and transport network

Strategic Hold

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan
5.3.8-X	Middleton 1b carparking improvements	Secure funding, design, acquire land, and construct car parking improvements with wayfinding signage in Middleton on completion of 2.4.1	Deliver	Middleton	Township Master Plan - Middleton (2024)
5.3.9-X	Milang 3b.1 Coxo Street improvements	Secure funding, detail design and construct upgrades to Coxo Street to improve access and streetscape quality on completion of 2.4.3	Deliver	Milang	Township Master Plan - Milang (2024)
5.3.10-X	Milang 3b.2 Daranda Terrace improvements	Secure funding, detail design and construct upgrades to Daranda Terrace to enhance local infrastructure and connectivity on completion of 2.4.3	Deliver	Milang	Township Master Plan - Milang (2024)
5.3.11-X	Port Elliot 2b.2 Young and Freeling Streets improvements	Secure funding, design and construct traffic and parking improvements on Young and Freeling Streets to enhance safety and access on completion of 4.5.1	Deliver	Port Elliot	Township Master Plan - Port Elliot (2024)
5.3.12-X	Milang Lake and Nine Mile Road entrance improvement implementation	Secure funding, design and construct traffic and parking improvements on Young and Freeling Streets to enhance safety and access on completion of 4.5.1	Deliver	Milang	Township Master Plan - Milang (2024)
5.3.13-X	Port Elliot 2d North Terrace placemaking and pedestrian crossings	Secure funding, design and construct North Terrace placemaking and pedestrian crossings, subject to completion of the Waterport Road freight route upgrade to accommodate heavy vehicle route requirements, refer 5.3.3	Deliver	Port Elliot	Township Master Plan - Port Elliot (2024)
5.3.14-X	Port Elliot 2a.2 re-imagining The Strand	Design, secure funding, and construct enhancements to The Strand to improve public space and community and visitor experience on completion of 2.4.6	Deliver	Port Elliot	Township Master Plan - Port Elliot (2024)
5.3.15-X	Port Elliot 2b.1 Henry Street improvements	Secure funding, design and construct streetscape and traffic improvements on Henry Street to support local access and amenity on completion of 2.4.6	Deliver	Port Elliot	Township Master Plan - Port Elliot (2024)

Effective infrastructure asset management

5.4 Strengthen how Council plans, maintains and manages infrastructure assets

Proposed

Priority Action ID	Priority Action Title	Priority Action Statement	Council's Role	Township Planning Area	Informing Plan	Measure	Year 1 2025-26	Year 2 2026-27	Year 3 2027-28	Year 4 2028-29	Year 5 2029-30	Year 6 2030-31	Year 7 2031-32	Year 8 2032-33	Year 9 2033-34	Year 10 2034-35
5.4.1	Asset Management Plan Responsibility Matrix	Develop and implement a Strategic Asset Management Responsibility Matrix to clarify roles and improve accountability across asset classes	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	Responsibility matrix	2025-26									
5.4.2	Capital Project Prioritisation Framework	Develop and implement a framework to guide transparent and strategic prioritisation of capital projects	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	Framework						2030-31				
5.4.3	Digital asset management dashboard	Design and implement digital dashboards to support real-time asset monitoring, decision-making, and reporting	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	Dashboard					2029-30	2030-31				
5.4.4	Asset Condition Audit and Revaluation Management Plan	Review and update the Asset Condition Audit and Revaluation Management Plan to ensure accurate asset valuation and lifecycle planning	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	Plan Review	2025-26									
5.4.5	Asset Management Plan Pathways	Review and implement the revised Asset Management Plan for pathways, aligned with connectivity needs, community access and mobility priorities	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	AMP Pathways	2025-26			2028-29			2031-32			2034-35
5.4.6	Asset Criticality Structure	Develop and implement an asset criticality structure to support risk-based planning and investment across asset classes	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	Criticality structure	2025-26	2026-27	2027-28							
5.4.7	Asset Management Plan Roads	Review and implement the revised Asset Management Plan for roads to guide maintenance, renewal and upgrade priorities	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	AMP Roads	2025-26			2028-29			2031-32			2034-35
5.4.8	Asset Management Plan Open Space	Review and implement the revised Asset Management Plan for open spaces to support community use and wellbeing, and environmental sustainability	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	AMP Open Space		2026-27			2029-30			2032-33		
5.4.9	Asset Management Plan Buildings	Review and implement the revised Asset Management Plan for buildings to ensure safe, functional, and sustainable infrastructure	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	AMP Buildings			2027-28			2030-31			2033-34	
5.4.10	Asset Management Plan Bridges and Culverts	Review and implement the revised Asset Management Plan for bridges and major culverts to support structural integrity and connectivity	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	AMP Bridges and Culverts		2026-27			2029-30			2032-33		
5.4.11	Asset Management Plan Kerb and Gutter	Review and implement the revised Asset Management Plan for kerb and gutter infrastructure to support stormwater management and streetscape quality	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	AMP Kerb and Gutter	2025-26			2028-29			2031-32			2034-35
5.4.12	Asset Management Plan Stormwater	Develop and implement the Asset Management Plan for stormwater infrastructure to improve flood resilience and environmental outcomes	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	AMP Stormwater		2026-27			2029-30			2029-30		
5.4.13	Asset Management Plan Wastewater	Develop and implement the Asset Management Plan for wastewater infrastructure to support public health and environmental protection	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	AMP Wastewater		2026-27			2029-30			2032-33		
5.4.14	Asset Condition Assessment Methodology	Develop a standardised asset condition assessment methodology for external review, staff training, and consistent implementation	Deliver	Alexandrina	Asset Management Improvement Plan 2025-2029	Methodology			2027-28	2028-29						
5.4.15	Strategic asset management module	Implement the strategic asset management module within Council's Cia system to enhance asset data integration and maturity	Deliver	Alexandrina	Information Solutions Strategic Roadmap	Cia SAM module			2027-28	2028-29						



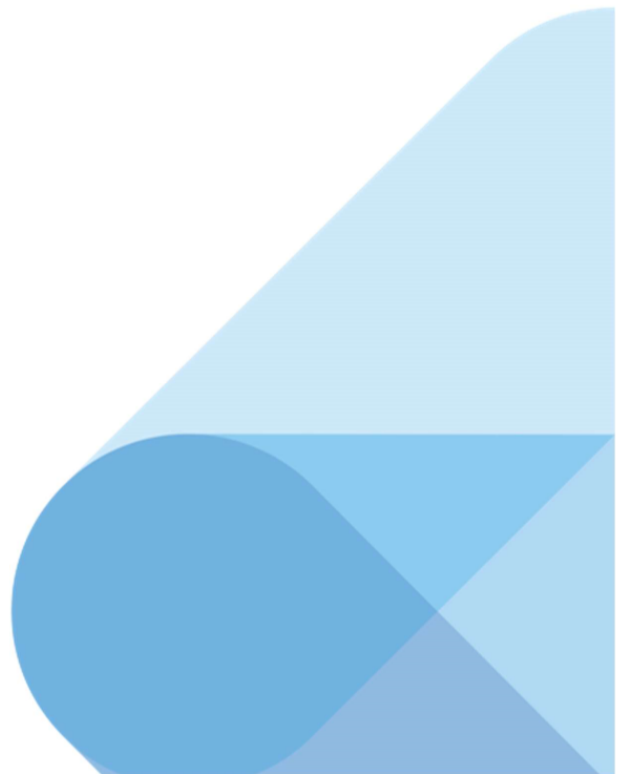
How to contact us

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Community Engagement Plan

A2040
Our plan to thrive
Strategic Delivery Plan 2025–2035





Do we need to connect with the Community? And if so, why?

Name of Project: Strategic Delivery Plan 2025–2035

The following checklist will help establish if you need to engage the community:

Is the community engagement/consultation required by legislations in your project? If "yes," we are required to plan and implement the community engagement activities for this project If "no," then please continue.	☒ YES ☐ NO
Is there already an expectation, within Council or the community, that the project will involve community engagement?	☒ YES ☐ NO
Can the community influence the outcome of your project?	☒ YES ☐ NO
Are there staff time and budget already allocated or available to support the engagement activities?	☒ YES ☐ NO
Is there a risk to not undertaking Community engagement?	☒ YES ☐ NO



Calculator: Determining how we are going to connect with the community on each decision we make

Questions (tick appropriate box)	Really Low	Low	Moderate	High	Super High
What is the level of difficulty for staff/council in making the decision or addressing the problem?			X		
What is the potential for controversy in relation to the project?		X			
How important are the potential impacts of the project to the public?				X	
How much do the key stakeholders care about the decision to be made?			X		
How much engagement does the community appear to want?		X			
Sub-Total	0	2	2	1	0
Multiply number by the weight	x1	x2	x3	x4	x5
Total column score	0	4	6	4	0
Add all five column scores	14				
Divide total score by the number of questions	$\div 5 = 2.8$				
Average score (rounded)	3				

1-2 Very Low

Informing the community about the decision may be sufficient, unless there are legislative requirements, in which case, consult.

2-3 Low to Moderate

You should at least consult with the community

3-4 Moderate to High

You should at least consult but may consider opportunities for the community to actively participate

4-5 High to Very High

You should provide opportunities for the community to active participate



Engagement Plan

1 What?

Council will be seeking community feedback on the proposed draft A2040 *Strategic Delivery Plan 2025-2035*.

Section 122(6) of the Local Government Act 1999 (Act) requires councils to adopt processes to ensure that members of the public are given a reasonable opportunity to be involved in the development and review of its strategic management plans (one of which is the Strategic Delivery Plan). After extensive community engagement - including public meetings, online surveys, and village conversations - this is the final public consultation step for the A2040 *Strategic Delivery Plan 2025-2035*.

Public consultation will be through Alexandrina Council's My Say platform, written submissions via email, post or by hand.

2 When?

Milestones	Dates
Decision to proceed to community engagement	Monday 22 September 2025
Community engagement dates	Opens: Thursday 25 September 2025, 5pm Closes: Friday 17 October 2025, 5 pm.
Onsite Popup	N/A
Consultation analysis	20 October 2025 to 27 October 2025
Council Member Workshop to consider feedback	3 November 2025
Council Meeting with feedback	17 November 2025

3 Who?

Residents & Ratepayers
☒ General Residents and Ratepayers
☐ Adjoining Property Owners / Business Owners
☒ Other: Any interested party via My Say or written submission
Organisations, community, business, or service groups
☐ Department for Environment and Water
☐ Ngarrindjeri Regional Authority
☐ Ngarrindjeri Aboriginal Corporation
☒ Other: Neighbouring Councils
Section 41 Committees / Advisory Groups



- ☒ Agricultural Advisory Group
- ☒ Cemeteries Advisory Group
- ☒ Climate Emergency and Environment Committee
- ☒ Heritage Advisory Group
- ☒ Ratalang Basham Beach and Horseshoe Bay Advisory Committee
- ☒ South Australian Wooden Boat Festival Committee
- ☒ Strathalbyn Recreation Precinct (Lot 10) Advisory Group

Progress, Resident and Ratepayer Associations

- ☒ Alexandrina Residents and Ratepayers Action Group
- ☒ Clayton Bay Community Association
- ☒ Langhorne Creek Progress Association
- ☒ Middleton Community Association Inc.
- ☒ Milang and District Community Association Incorporated
- ☒ Mount Compass Community Association
- ☒ Port Elliot Town and Foreshore Association
- ☒ Hope Forest Residents Association Inc
- ☐ Other:

4 How?

4.4 Listening Tools

Listening Tools	Description
My Say Alexandrina	The My Say Alexandrina website will form the central 'hub' for the process. The key features of the hub will be: • Key dates • Digital feedback tool • Draft Strategic Delivery Plan • Contact details
Written submissions	We will welcome written submissions. Submission methods include: • Post • Email • Council office

4.5 Communication Tools

Audience	Method	Responsibility	Action	Timeframe
Residents and Ratepayers	Website	Marketing and Communications Officer	Dedicated My Say website page, feedback tool, and key documents. Latest news article on home page of corporate website.	25 September
	Social media	Marketing and Communications Officer	Advising start of consultation and reminder before closing.	25 September Second week of October
	Local Displays – Council Office, library, community noticeboards	25 September	Notice to be placed on Council display boards	25 September
	Posters	N/A	N/A	N/A
	Newspapers	Community Engagement Officer	Public Notice in the Fleurieu Sun and The Southern Argus	25 September
	Media release	N/A	N/A	N/A
	My Say Subscribers	Community Engagement Officer	Email via My Say Newsletter with information and a link to submission page	25 September
Neighbouring Councils, Council Committees and Advisory Groups	Email	Community Engagement Officer	Direct email containing dates and consultation details	25 September



Internal Staff	Connect Intranet Announcement	Community Engagement Officer	Provide information to relevant staff with key information on consultation	25 September
Council Members	Information Sessions	CEO	Briefings and workshops	28 July 11 August 25 August 1 September 4 November
	Council Member Portal	Community engagement Officer	Portal update containing dates and consultation details	25 September
Audit and Risk Committee	Audit Committee Meeting	Project Manager	Audit and Risk Committee Report	12 September

5 My Say Page

The key features of the hub will be:

- Key dates
- Feedback tool
- Draft documents
- Details on how to submit hard copy or email

Following consultation, the My Say Project Page will be used to provide key updates, including Council Decisions and Reports and an update will be included in the 'My Say E-Newsletter.'

Draft Project text:

Help Us Refine the A2040 Strategic Delivery Plan 2025–2035

Over the past year, we've worked closely with our community to shape an affordable and achievable roadmap for delivering Alexandrina's shared vision for the future:

- Liveable – shaped by well-planned towns and growth, and supported by a trusted and financially sustainable Council
- Green – driven by strong climate and environmental stewardship
- Connected – built on inclusive and thriving communities and transport systems that link people and places



Through Village Conversations, public meetings, online surveys, and stakeholder engagement, we've heard from residents, businesses, and community groups. Your insights, combined with Council's informing plans and regional and state priorities, have helped us build a *A2040 Strategic Delivery Plan 2025-2035* that is achievable, responsive, affordable, and future-focused.

What's in the Draft Plan?

Guided by our community vision, the draft *A2040 Strategic Delivery Plan 2025-2035* is built around five key themes:

1. Trusted and financially sustainable Council
2. Well-planned towns and growth
3. Climate and environmental stewardship
4. Inclusive and thriving community
5. Transport connections

Each theme includes:

- Outcomes – the results we aim to achieve
- Strategies – the approaches we'll take to reach those outcomes
- Strategic success indicators – how we'll measure progress
- Informing plans – aligned plans that guide our priorities and actions

Together, they provide the *A2040 Strategic Delivery Plan 2025-2035* blueprint.

You'll also find:

- Appendix 1: A2040 Plan on a Page – a clear snapshot of our community's future, bringing together the vision, themes, outcomes, and strategies
- Appendix 2: Priority Actions – put the strategy into action by proposing the most effective and affordable priority actions over a 10-year planning horizon. Each year, they will be carefully considered for each Annual Community Plan to guide our progress toward the community vision over time.

Each Priority Action is linked to the relevant Outcome and Strategy and supported by:

- Action Statement – what we plan to do
- Action year/s – when we plan to do it (as considered by each Annual Community Plan process)
- Measure/s – what we will measure to assess performance

To remain within the resource capacity and financial sustainability framework

Priority Actions are organised to identified:

- Proposed – priorities reconciled to Council's Long Term Financial Plan 2025-2035 to ensure affordability
- Project Pipeline – priorities considered as 'ready-to-deliver' (or funded to get 'ready-to-deliver') but that require external funding to progress to delivery stage



- Strategic Hold – priorities that are held in 'strategic readiness' awaiting scoping, consultation, planning and/or funding (to progress its status to 'Proposed' or 'Project Pipeline')

The A2040 Strategic Delivery Plan 2025-2035 will guide Council's decision-making and progress monitoring over the next decade.

Refining the Approach Together

We're now inviting you to review and comment on the draft A2040 *Strategic Delivery Plan 2025-2035*. This is the final step in our engagement process before the plan is finalised.

Whether you've contributed earlier or are joining the conversation now, we welcome your thoughts.

How to Get Involved

- Read the draft plan
- Complete the short feedback survey

Consultation closes: Friday 17 October 2025 at 5pm

Together, we're shaping a future that reflects the community's shared vision, aspirations and priorities.

Thank you for being part of the journey.

Survey questions will include:

- Standard questions:
[full name, email, connection to Alexandrina community]
- Select your age range
[under 18, 19-24, 25-34, 35-44, 45-54, 55-64, 65-74, 75-84, 85+]
- Do you have any feedback on the Draft *Strategic Delivery Plan 2025-2035*
[Open text field]

Useful Documents attached:

- Draft A2040 *Strategic Delivery Plan 2025-2035*
- A2040 *Strategic Delivery Plan 2025-2035* recorded online presentation
- Council Reports and Decisions



6 Reporting

The My Say Alexandrina software provides a report on close of the consultation, with all submissions received through the My Say site. In addition, written submissions are recorded and allocated to Governance and Communications Team to collate.

A summary of key themes that emerge from the submissions received (all methods of engagement) are identified and included in the Council Report.

A detailed Community Engagement Report will be published on the My Say project page.

The Reports to Council will be public documents, available on Council's website after release.

7 Risk Mitigation

What could go wrong?	How can we reduce the likelihood of this happening?
Reputation /community expectation	• Clear communications of ways to be involved and provide feedback.
Nobody gets involved	• Considerable community engagement has already been undertaken on our Strategic Management Plans and Informing Plans which has informed the development of this Plan. • Offer a variety of ways to join the conversation - offline and online. • Communications plan will be followed.
The process is overtaken by a single-issue campaign.	• Make a concerted effort to reach a broad representation of people who live, work, and play in the district.
Audit and Risk Committee	• Inclusion of a review by the Audit Committee ensures Policy adheres to all of Council's governance practices.

3. Closure